

Change of Accounting Period
Return of Organization Exempt From Income Tax

2007

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code
 (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury
 Internal Revenue Service(77)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2007 calendar year, or tax year beginning 1/01, **2007, and ending** 9/30, **2008**

- B** Check if applicable
- Address change
 - Name change
 - Initial return
 - Termination
 - Amended return
 - Application pending

C Please use IRS label or print or type. See specific instructions

National Center For Policy Analysis
 12770 Coit Road #800
 Dallas, TX 75251

D Employer Identification Number
 75-1804932

E Telephone number
 972-308-6465

F Accounting method: Cash Accrual
 Other (specify) _____

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations

- H (a)** Is this a group return for affiliates? Yes No
- H (b)** If 'Yes,' enter number of affiliates _____
- H (c)** Are all affiliates included? Yes No
 (If 'No,' attach a list. See instructions.)
- H (d)** Is this a separate return filed by an organization covered by a group ruling? Yes No

G Web site: www.ncpa.org

J Organization type (check only one) 501(c) 3 (insert no) 4947(a)(1) or 527

K Check here if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return

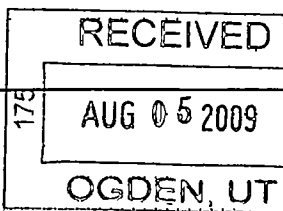
I Group Exemption Number _____

M Check if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

L Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 **4,438,028.**

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

REVENUE	1 Contributions, gifts, grants, and similar amounts received			
	a Contributions to donor advised funds	1a		
	b Direct public support (not included on line 1a)	1b		3,909,824.
	c Indirect public support (not included on line 1a)	1c		
	d Government contributions (grants) (not included on line 1a)	1d		
	e Total (add lines 1a through 1d) (cash \$ 3,800,557. noncash \$ 109,267.)			1e 3,909,824.
	2 Program service revenue including government fees and contracts (from Part VII, line 93)			2 181,912.
	3 Membership dues and assessments			3
	4 Interest on savings and temporary cash investments			4 19,777.
	5 Dividends and interest from securities			5 13,148.
	6a Gross rents	6a		
	b Less rental expenses	6b		
c Net rental income or (loss) Subtract line 6b from line 6a			6c	
7 Other investment income (describe _____)			7	
ASSETS	8a Gross amount from sales of assets other than inventory	(A) Securities		(B) Other
		313,367.		8a
		335,222.		8b
		-21,855.		8c
d Net gain or (loss) Combine line 8c, columns (A) and (B)			8d -21,855.	
EXPENSES	9 Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>			
	a Gross revenue (not including \$ _____ of contributions reported on line 1b)	9a		
	b Less direct expenses other than fundraising expenses	9b		
c Net income or (loss) from special events Subtract line 9b from line 9a			9c	
TOTALS	10a Gross sales of inventory, less returns and allowances	10a		
	b Less cost of goods sold	10b		
	c Gross profit or (loss) from sales of inventory (attach schedule) Subtract line 10b from line 10a			10c
11 Other revenue (from Part VII, line 103)			11	
12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11			12 4,102,806.	
EXPENSES	13 Program services (from line 44, column (B))			13 4,484,117.
	14 Management and general (from line 44, column (C))			14 247,706.
	15 Fundraising (from line 44, column (D))			15 166,438.
	16 Payments to affiliates (attach schedule)			16
	17 Total expenses. Add lines 16 and 44, column (A)			17 4,898,261.
18 Excess or (deficit) for the year. Subtract line 17 from line 12			18 -795,455.	
19 Net assets or fund balances at beginning of year (from line 73, column (A))			19 6,365,318.	
20 Other changes in net assets or fund balances (attach explanation) See Statement 2			20 -492,257.	
21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20			21 5,077,606.	



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Part II Statement of Functional Expenses All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach sch) (cash \$ _____ non-cash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22a			
22b Other grants and allocations (att sch) (cash \$ _____ non-cash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22b			
23 Specific assistance to individuals (attach schedule)	23			
24 Benefits paid to or for members (attach schedule)	24			
25a Compensation of current officers, directors, key employees, etc listed in Part V-A	25a 895,198.	802,523.	7,627.	85,048.
b Compensation of former officers, directors, key employees, etc. listed in Part V-B	25b 0.	0.	0.	0.
c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	25c 0.	0.	0.	0.
26 Salaries and wages of employees not included on lines 25a, b, and c	26 1,294,128.	1,130,546.	133,234.	30,348.
27 Pension plan contributions not included on lines 25a, b, and c	27 43,367.	43,367.		
28 Employee benefits not included on lines 25a - 27	28 115,911.	99,134.	7,278.	9,499.
29 Payroll taxes	29 146,118.	131,402.	8,038.	6,678.
30 Professional fundraising fees	30			
31 Accounting fees	31 59,937.	27,638.	25,069.	7,230.
32 Legal fees	32 27,535.	13,998.	13,537.	
33 Supplies	33 69,511.	61,269.	20,537.	-12,295.
34 Telephone	34 57,761.	44,534.	5,570.	7,657.
35 Postage and shipping	35 34,456.	28,856.	2,128.	3,472.
36 Occupancy	36 238,774.	237,467.	-1,851.	3,158.
37 Equipment rental and maintenance	37 7,691.	7,205.	218.	268.
38 Printing and publications	38 80,176.	79,400.	394.	382.
39 Travel	39 204,192.	201,760.		2,432.
40 Conferences, conventions, and meetings	40 241,243.	240,545.	393.	305.
41 Interest	41 8,019.	7,950.	69.	
42 Depreciation, depletion, etc (attach schedule)	42 113,631.	98,364.	15,267.	
43 Other expenses not covered above (itemize)				
a See Attached Schedule A	43a 1,260,613.	1,228,159.	10,198.	22,256.
b -----	43b			
c -----	43c			
d -----	43d			
e -----	43e			
f -----	43f			
g -----	43g			
44 Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	44 4,898,261.	4,484,117.	247,706.	166,438.

Joint Costs. Check if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No

If 'Yes,' enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____, (iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____.

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? Public policy research and education. All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others)
a See Statement 3 ----- ----- ----- ----- ----- (Grants and allocations \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	4,484,117.
b ----- ----- ----- ----- ----- (Grants and allocations \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	
c ----- ----- ----- ----- ----- (Grants and allocations \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	
d ----- ----- ----- ----- ----- (Grants and allocations \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	
e Other program services (Grants and allocations \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	4,484,117.

Part IV Balance Sheets (See the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year
ASSETS	45 Cash — non-interest-bearing	1,095.	45	440.
	46 Savings and temporary cash investments	627,654.	46	1,050,767.
	47a Accounts receivable			
	b Less. allowance for doubtful accounts		47c	
	48a Pledges receivable	3,953,817.		
	b Less. allowance for doubtful accounts		48c	3,953,817.
	49 Grants receivable		49	
	50a Receivables from current and former officers, directors, trustees, and key employees (attach schedule)		50a	
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		50b	
	51a Other notes and loans receivable (attach schedule)			
	b Less allowance for doubtful accounts		51c	
	52 Inventories for sale or use		52	
	53 Prepaid expenses and deferred charges	150,829.	53	252,927.
	54a Investments — publicly-traded securities		54a	
	b Investments — other securities (attach sch) <i>Sch B</i>		54b	2,403,042.
	55a Investments — land, buildings, & equipment. basis			
	b Less. accumulated depreciation (attach schedule)		55c	
	56 Investments — other (attach schedule)		56	
	57a Land, buildings, and equipment. basis	947,082.		
b Less accumulated depreciation (attach schedule) <i>Statement 4</i>	650,207.	339,474.	57c	296,875.
58 Other assets, including program-related investments (describe ▶ _____)			58	
59 Total assets (must equal line 74). Add lines 45 through 58	9,385,439.	59	7,957,868.	
LIABILITIES	60 Accounts payable and accrued expenses	247,721.	60	613,118.
	61 Grants payable		61	
	62 Deferred revenue		62	
	63 Loans from officers, directors, trustees, and key employees (attach schedule)		63	
	64a Tax-exempt bond liabilities (attach schedule)		64a	
	b Mortgages and other notes payable (attach schedule)	235,000.	64b	
	65 Other liabilities (describe ▶ <i>See Statement 5</i> _____)	2,537,400.	65	2,267,144.
66 Total liabilities. Add lines 60 through 65	3,020,121.	66	2,880,262.	
NET ASSETS OR FUND BALANCES	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	898,330.	67	1,507,643.
	68 Temporarily restricted	5,226,988.	68	3,329,963.
	69 Permanently restricted	240,000.	69	240,000.
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)	6,365,318.	73	5,077,606.
	74 Total liabilities and net assets/fund balances. Add lines 66 and 73	9,385,439.	74	7,957,868.

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See the instructions.)

a	Total revenue, gains, and other support per audited financial statements		a	3,610,549.
b	Amounts included on line a but not on Part I, line 12.			
	1 Net unrealized gains on investments	b1		-492,257.
	2 Donated services and use of facilities	b2		
	3 Recoveries of prior year grants	b3		
	4 Other (specify) _____	b4		
	Add lines b1 through b4		b	-492,257.
c	Subtract line b from line a		c	4,102,806.
d	Amounts included on Part I, line 12, but not on line a :			
	1 Investment expenses not included on Part I, line 6b	d1		
	2 Other (specify) _____	d2		
	Add lines d1 and d2		d	
e	Total revenue (Part I, line 12). Add lines c and d		e	4,102,806.

Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

a	Total expenses and losses per audited financial statements		a	4,898,261.
b	Amounts included on line a but not on Part I, line 17.			
	1 Donated services and use of facilities	b1		
	2 Prior year adjustments reported on Part I, line 20	b2		
	3 Losses reported on Part I, line 20	b3		
	4 Other (specify) _____	b4		
	Add lines b1 through b4		b	
c	Subtract line b from line a		c	4,898,261.
d	Amounts included on Part I, line 17, but not on line a :			
	1 Investment expenses not included on Part I, line 6b	d1		
	2 Other (specify) _____	d2		
	Add lines d1 and d2		d	
e	Total expenses (Part I, line 17). Add lines c and d		e	4,898,261.

Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances
See Attached Schedule C	0	675,796.	209,772.	9,630.

Part V-A Current Officers, Directors, Trustees, and Key Employees (continued)

	Yes	No
75a Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings ▶ 12		
b Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If 'Yes,' attach a statement that identifies the individuals and explains the relationship(s) See Statement 6	X	
c Do any officers, directors, trustees, or key employees listed in form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of 'related organization' If 'Yes,' attach a statement that includes the information described in the instructions.		X
d Does the organization have a written conflict of interest policy?	X	

Part V-B Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances
None				

Part VI Other Information (See the instructions.)

	Yes	No
76 Did the organization make a change in its activities or methods of conducting activities? If 'Yes,' attach a detailed statement of each change See Statement 7	X	
77 Were any changes made in the organizing or governing documents but not reported to the IRS? If 'Yes,' attach a conformed copy of the changes.		X
78a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
b If 'Yes,' has it filed a tax return on Form 990-T for this year?	N/A	
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If 'Yes,' attach a statement		X
80a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc, to any other exempt or nonexempt organization?		X
b If 'Yes,' enter the name of the organization ▶ N/A and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.		
81a Enter direct and indirect political expenditures (See line 81 instructions)	81 a	0.
b Did the organization file Form 1120-POL for this year?		X

Part VI Other Information (continued)

		Yes	No
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		X
82b	If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	N/A	
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
83b	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	X	
84a	Did the organization solicit any contributions or gifts that were not tax deductible?		X
84b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	N/A	
85a	501(c)(4), (5), or (6) Were substantially all dues nondeductible by members?	N/A	
85b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	N/A	
If 'Yes' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.			
85c	Dues, assessments, and similar amounts from members	N/A	
85d	Section 162(e) lobbying and political expenditures	N/A	
85e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	N/A	
85f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	N/A	
85g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	N/A	
85h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	N/A	
86	501(c)(7) organizations Enter a Initiation fees and capital contributions included on line 12	N/A	
86b	Gross receipts, included on line 12, for public use of club facilities	N/A	
87	501(c)(12) organizations Enter a Gross income from members or shareholders	N/A	
87b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	N/A	
88a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX		X
88b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Part XI		X
89a	501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under: section 4911 <u>0.</u> ; section 4912 <u>0.</u> , section 4955 <u>0.</u>		
89b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction		X
89c	Enter. Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 <u>0.</u>		
89d	Enter. Amount of tax on line 89c, above, reimbursed by the organization <u>0.</u>		
89e	All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?		X
89f	All organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?		X
89g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		X
90a	List the states with which a copy of this return is filed <u>See Attached Schedule D</u>		
90b	Number of employees employed in the pay period that includes March 12, 2007 (See instructions)		45
91a	The books are in care of <u>Nat Center For Policy Analysis</u> Telephone number <u>972-386-6272</u> Located at <u>12770 Coit Road, Suite 800 Dallas TX</u> ZIP + 4 <u>75251</u>		
91b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country <u>Bermuda</u>	X	
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			

Part VI Other Information (continued)

c At any time during the calendar year, did the organization maintain an office outside of the United States? 91 c Yes No
 If 'Yes,' enter the name of the foreign country N/A
 92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here 92 N/A
 and enter the amount of tax-exempt interest received or accrued during the tax year N/A

Part VII Analysis of Income-Producing Activities (See the instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue:					
a Conference Admission					167,240.
b Miscellaneous					4,782.
c Research Publications					9,890.
d _____					
e _____					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings & temporary cash invmnts			14	19,777.	
96 Dividends & interest from securities			14	13,148.	
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	-21,855.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue. a _____					
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))				11,070.	181,912.
105 Total (add line 104, columns (B), (D), and (E))					192,982.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
93a	Revenue from admission fees charged for education conferences conducted by the organization on public policy issues.
93b	Miscellaneous vendor refunds from the previous year.
93c	Revenue from sales of research publications to the general public.

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C)	(D)	(E)
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with

a Did the organization, during the year, receive any funds, directly or indirectly, to pay p
 b Did the organization, during the year, pay premiums, directly or ind
 Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions).

Part XI Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13).

106 Did the reporting organization **make** any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity

Yes	No
	X

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	-----			
b	-----			
c	-----			
Totals				

107 Did the reporting organization **receive** any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity

Yes	No
	X

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	-----			
b	-----			
c	-----			
Totals				

108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes	No
	X

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer: John C. Gordon Date: 7/23/09

Type or print name and title: President

Paid Preparer's Use Only

Preparer's signature: Shawn C. Hevci Date: 6/19/09 Check if self employed: Preparer's SSN or PTIN (See General Instruction X): P00378749

Firm's name (or yours if self employed), address, and ZIP + 4: Smith, Jackson, Boyer, & Bovard, PLLC
9400 N. Central Expressway, Suite 910
Dallas, TX 75231-5098

EIN: 75-2911056 Phone no: (214) 373-8900

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

**Organization Exempt Under
Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information — (See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

OMB No 1545 0047

2007

Name of the organization

National Center For Policy Analysis

Employer identification number

75-1804932

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See instructions. List each one. If there are none, enter 'None.')

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
See Statement 8		521,909.	22,281.	1,200.
Total number of other employees paid over \$50,000 ▶		4		

Part II A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See instructions. List each one (whether individuals or firms). If there are none, enter 'None.')

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None		
Total number of others receiving over \$50,000 for professional services ▶		0

Part II B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter 'None.' See instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None		
Total number of other contractors receiving over \$50,000 for other services ▶		0

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2007

Part III Statements About Activities (See instructions.)

1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ 0.
(Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)

	Yes	No
1	X	

Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities

2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.)

See Statement 9

a Sale, exchange, or leasing of property?

2a		X
----	--	---

b Lending of money or other extension of credit?

2b		X
----	--	---

c Furnishing of goods, services, or facilities?

2c		X
----	--	---

See Form 990, Part V

d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?

2d	X	
----	---	--

See attached Schedule C + E

e Transfer of any part of its income or assets?

2e	X	
----	---	--

3a Did the organization make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how the organization determines that recipients qualify to receive payments.)

3a		X
----	--	---

b Did the organization have a section 403(b) annuity plan for its employees?

3b	X	
----	---	--

c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' attach a detailed statement

3c		X
----	--	---

d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?

3d		X
----	--	---

4a Did the organization maintain any donor advised funds? If 'Yes,' complete lines 4b through 4g. If 'No,' complete lines 4f and 4g

4a		X
----	--	---

b Did the organization make any taxable distributions under section 4966?

4b	N/A	
----	-----	--

c Did the organization make a distribution to a donor, donor advisor, or related person?

4c	N/A	
----	-----	--

d Enter the total number of donor advised funds owned at the end of the tax year ▶

N/A

e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ▶

N/A

f Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ▶

0

g Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶

0.

Part IV Reason for Non-Private Foundation Status (See instructions.)

I certify that the organization is not a private foundation because it is. (Please check only **ONE** applicable box.)

- 5 A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). **Enter the hospital's name, city, and state** ▶ _____
- 10 An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization. ▶
 Type I Type II Type III-Functionally Integrated Type III-Other

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
Total					0.

- 14 An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	5,710,836.	5,282,848.	4,538,115.	5,062,348.	20,594,147.
16 Membership fees received					0.
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	241,750.	179,287.	161,990.	128,746.	711,773.
18 Gross income from interest, dividends, ams rec'd from payments on securities loans (sec 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less sec 511 taxes) from businesses acquired by the organization after June 30, 1975	48,832.	27,781.	17,502.	11,174.	105,289.
19 Net income from unrelated business activities not included in line 18					0.
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					0.
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					0.
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					0.
23 Total of lines 15 through 22	6,001,418.	5,489,916.	4,717,607.	5,202,268.	21,411,209.
24 Line 23 minus line 17	5,759,668.	5,310,629.	4,555,617.	5,073,522.	20,699,436.
25 Enter 1% of line 23	60,014.	54,899.	47,176.	52,023.	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24					26a 413,989.
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					26b 4,818,625.
c Total support for section 509(a)(1) test. Enter line 24, column (e)					26c 20,699,436.
d Add Amounts from column (e) for lines. 18 105,289. 19					26d 4,923,914.
22					26e 15,775,522.
e Public support (line 26c minus line 26d total)					26f 76.21 %
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)).					
27 Organizations described on line 12: N/A					
a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year. (2006) _____ (2005) _____ (2004) _____ (2003) _____					
b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year. (2006) _____ (2005) _____ (2004) _____ (2003) _____					
c Add. Amounts from column (e) for lines. 15 _____ 16 _____ 17 _____ 20 _____ 21 _____					27c _____
d Add. Line 27a total _____ and line 27b total _____					27d _____
e Public support (line 27c total minus line 27d total)					27e _____
f Total support for section 509(a)(2) test. Enter amount from line 23, column (e)					27f _____
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h %

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

Part V Private School Questionnaire (See instructions.)
 (To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30	
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe, if 'No,' please explain (If you need more space, attach a separate statement) ----- ----- -----	31	
32 Does the organization maintain the following		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered 'No' to any of the above, please explain (If you need more space, attach a separate statement) ----- -----	32d	
33 Does the organization discriminate by race in any way with respect to.		
a Students' rights or privileges?	33a	
b Admissions policies?	33b	
c Employment of faculty or administrative staff?	33c	
d Scholarships or other financial assistance?	33d	
e Educational policies?	33e	
f Use of facilities?	33f	
g Athletic programs?	33g	
h Other extracurricular activities? If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- ----- -----	33h	
34a Does the organization receive any financial aid or assistance from a governmental agency?	34a	
b Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement.	34b	
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If 'No,' attach an explanation.	35	

Part VI-A Lobbying Expenditures by Electing Public Charities (See instructions.)
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

Check **a** if the organization belongs to an affiliated group Check **b** if you checked 'a' and 'limited control' provisions apply

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for all electing organizations
(The term 'expenditures' means amounts paid or incurred.)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38	Total lobbying expenditures (add lines 36 and 37)	38 0.	0.
39	Other exempt purpose expenditures	39	4,898,261.
40	Total exempt purpose expenditures (add lines 38 and 39)	40 0.	4,898,261.
41	Lobbying nontaxable amount. Enter the amount from the following table -- If the amount on line 40 is -- The lobbying nontaxable amount is -- Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000	41	394,913.
42	Grassroots nontaxable amount (enter 25% of line 41)	42 0.	98,728.
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43 0.	0.
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44 0.	0.

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the instructions for lines 45 through 50.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
45 Lobbying nontaxable amount	394,913.	461,912.	444,415.	416,914.	1,718,154.
46 Lobbying ceiling amount (150% of line 45(e))					2,577,231.
47 Total lobbying expenditures					0.
48 Grassroots non-taxable amount	98,728.	115,478.	111,104.	104,229.	429,539.
49 Grassroots ceiling amount (150% of line 48(e))					644,309.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of.

	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h.)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (add lines c through h.)			

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See instructions)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

- a Transfers from the reporting organization to a noncharitable exempt organization of
 - (i) Cash
 - (ii) Other assets
- b Other transactions.
 - (i) Sales or exchanges of assets with a noncharitable exempt organization
 - (ii) Purchases of assets from a noncharitable exempt organization
 - (iii) Rental of facilities, equipment, or other assets
 - (iv) Reimbursement arrangements
 - (v) Loans or loan guarantees
 - (vi) Performance of services or membership or fundraising solicitations
- c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

	Yes	No
51 a (i)		X
a (ii)		X
b (i)		X
b (ii)		X
b (iii)		X
b (iv)		X
b (v)		X
b (vi)		X
c		X

d If the answer to any of the above is 'Yes,' complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received

(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
N/A			

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ▶ Yes No

b If 'Yes,' complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Statement 1
Form 990, Part I, Line 8
Net Gain (Loss) from Noninventory Sales

Publicly Traded Securities

Gross Sales Price: 313,367.
 Cost or Other Basis: 335,222.

Total Gain (Loss) Publicly Traded Securities \$ -21,855.

Total Net Gain (Loss) From Noninventory Sales \$ -21,855.

Statement 2
Form 990, Part I, Line 20
Other Changes in Net Assets or Fund Balances

Unrealized Losses on Investments

Total \$ -492,257.

Statement 3
Form 990, Part III, Line a
Statement of Program Service Accomplishments

<u>Description</u>	<u>Grants and Allocations</u>	<u>Program Service Expenses</u>
<p>Research and Publications - NCPA conducts scholarly research and analysis on public policy issues, develops and promotes private-sector alternatives to government regulation, publishes and distributes its research results. Includes Foreign Grants: No</p>		2,211,135.
<p>Conferences - NCPA provides education to the general public, the business community and public policy decision makers through briefings, conferences, and lectures on a broad range of policy topics. Includes Foreign Grants: No</p>		950,586.
<p>Marketing - NCPA markets its research reports to maximize their impact. NCPA ideas have been covered in wire service stories, nationally syndicated columns and opinion editorials. Includes Foreign Grants: No</p>		602,577.
<p>Internet - The NCPA internet site links visitors to information on public policy issues. The site includes an online journal, Daily Policy Digest, that summarizes public policy research findings; Debate Central, a resource center for high school debaters presenting both sides, and alternative viewpoints; and web sites for social security, health care, environment, taxes and women in the economy. Includes Foreign Grants: No</p>		719,819.
	\$ <u>0.</u>	<u>\$4,484,117.</u>

Statement 4
Form 990, Part IV, Line 57
Land, Buildings, and Equipment

Category	Basis	Accum. Deprec.	Book Value
Furniture and Fixtures	\$ 923,109.	\$ 635,890.	\$ 287,219.
Improvements	23,973.	14,317.	9,656.
Total	<u>\$ 947,082.</u>	<u>\$ 650,207.</u>	<u>\$ 296,875.</u>

Statement 5
Form 990, Part IV, Line 65
Other Liabilities

Capital Lease Obligation	\$ 63,705.
Deferred Rent	112,450.
Deferred Retirement Obligation	2,090,989.
Total	<u>\$ 2,267,144.</u>

Statement 6
Form 990, Part V-A, Line 75b
Compensation Paid to Related Individuals

Name and Relationship

John C. Goodman

John C. Goodman is President of NCPA. His wife, Jeanette N. Goodman is Chief Development Officer of NCPA.

Statement 7
Form 990, Part VI, Line 76
Activities Not Previously Reported to the IRS

The NCPA has now changed from a calendar year end to a 9/30 fiscal year end to align its operations more closely with its fund raising calendar. This is the first return filed using a fiscal year end of September 30, 2008.

Statement 8
Schedule A, Part I
Compensation of Five Highest Paid Employees

Name and Address	Title & Average Hours Worked	Compen- sation	Contribut. EBP & DC	Expense Account
Robert McTeer 3 Woodcreek Lane Frisco, TX 75034	Distingd Fellow 0	171,250.	6,500.	0.
Scottie Neese	Distingd Fellow	112,500.	5,000.	0.

Statement 8 (continued)
Schedule A, Part I
Compensation of Five Highest Paid Employees

<u>Name and Address</u>	<u>Title & Average Hours Worked</u>	<u>Compen- sation</u>	<u>Contribut. EBP & DC</u>	<u>Expense Account</u>
13109 Cobblestone Pkwy Oklahoma City, OK 73142	40.00			
Brian R. Williams 2447 Woodland Court Chesapeake Beach, MD 20732	VP Govt Affairs 40.00	93,646.	4,736.	1,200.
Eileen Resnik 15707 Spectrum, PO Box 1166 Addison, TX 75001	Dir of Develpmt 40.00	83,999.	3,133.	0.
Ronald E. Lyon 3621 Flagstone Dr Carrollton, TX 75007	Dir of Online 40.00	60,514.	2,912.	0.
	Total	<u>\$ 521,909.</u>	<u>\$ 22,281.</u>	<u>\$ 1,200.</u>

Statement 9
Schedule A, Part III, Line 2
Transactions with Trustees, Directors, Etc.

See attached Schedules C & E.

NATIONAL CENTER FOR POLICY ANALYSIS

75-1804932

Form 990 (September 30, 2008)

Part II, Page 2, Line 43: Other Expenses

Schedule A

	<u>Total Expenses</u>	<u>Program Services</u>	<u>Mgmt/General</u>	<u>Fundraising</u>
Contract Labor	67,060.19	47,448.73	19,611.46	0.00
Author fees	198,529.77	198,379.77	150.00	0.00
Honorariums	277,566.52	277,566.52	0.00	0.00
Photography/Video/TV	67,531.58	67,531.58	0.00	0.00
Consulting	98,239.31	116,239.31	(18,000.00)	0.00
Editing	2,466.88	2,466.88	0.00	0.00
Computer services	24,116.74	24,116.74	0.00	0.00
Clip Services	14,905.00	14,905.00	0.00	0.00
Design	34,941.12	34,941.12	0.00	0.00
Marketing	54,071.00	54,071.00	0.00	0.00
Newswire	15,726.00	15,726.00	0.00	0.00
Advertising	63,888.91	63,888.91	0.00	0.00
Bank fees	10,937.67	3,406.57	7,531.10	0.00
Dues	5,174.45	4,269.45	905.00	0.00
Registrations	13,958.02	9,201.99	0.00	4,756.03
Bad Debt	310,500.00	293,000.00	0.00	17,500.00
Charitable contributions	1,000.00	1,000.00	0.00	0.00
Total	<u><u>1,260,613.16</u></u>	<u><u>1,228,159.57</u></u>	<u><u>10,197.56</u></u>	<u><u>22,256.03</u></u>

Page 4, Part IV, Line 54, Column B: Investments - Securities

<u>Investments</u>	<u>Fair Market Value</u>
Certificate of Deposit	231,357
Limited Partnership	71,101
Mutual Funds	187,665
Retirement Trust held in mutual fund securities	<u>1,912,919</u>
Total	<u><u>2,403,042</u></u>

National Center for Policy Analysis

75-1804932

Form 990 (9/30/2008)

Page 5, Part V-A: List of Officers, Directors, Trustees and Key Employees

Schedule C

Name and Address	Title	Hrs/Week	Compensation		Employee Insurance Benefits Medical/Dental/LTD	403(b) & Deferred Retirement Obligation	Expense Allowances
			Salary	Bonus			
OFFICERS							
John C. Goodman Dallas, TX	President	40+	215,250	95,000	5,371	128,250	9,315
Jeanette N. Goodman Dallas, TX	Chief Development Officer	40+	131,250	75,000	5,294	60,513	315
Richard W Walker Dallas, TX	Chief Operating Officer	40+	129,296	30,000	5,172	5,172	
BOARD OF DIRECTORS							
Pierre S du Pont Wilmington, DE	Chairman	1-5	0	0	0	0	0
John C Goodman Dallas, TX	President	1-5		0	0	0	0
Michael L Whalen Moline, IL	Director	0-1	0	0	0	0	0
W Mike Baggett Dallas, TX	Director	0-1	0	0	0	0	0
Don Buchholz Dallas, TX	Director	0-1	0	0	0	0	0
Harlan R. Crow McKinney, TX	Director	0-1	0	0	0	0	0
William J Gedwed Southlake, TX	Director	0-1	0	0	0	0	0

National Center for Policy Analysis

75-1804932

Form 990 (9/30/2008)

Page 5, Part V-A: List of Officers, Directors, Trustees and Key Employees

Schedule C

Name and Address	Title	Hrs/Week	Compensation		Employee	403(b) &	Expense
			Salary	Bonus	Insurance	Deferred	
					Benefits	Retirement	Allowances
					Medical/Dental/LTD	Obligation	
John V Lattimore, Jr McKinney, TX	Director	0-1	0	0	0	0	0
Fred R Meyer Dallas, TX	Director	0-1	0	0	0	0	0
Henry J "Bud" Smith Dallas, TX	Director	0-1	0	0	0	0	0
James Cleo Thompson Dallas, TX	Director	0-1	0	0	0	0	0
Jere W Thompson Dallas, TX	Director	0-1	0	0	0	0	0
Raymond E. Wooldridge Dallas, TX	Director	0-1	0	0	0	0	0
Robert J. Wright Dallas, TX	Director	0-1	0	0	0	0	0
Totals			475,796	200,000	15,837	193,935	9,630
				675,796		209,772	

Page 7, Part VI, Line 90a: List of states where the 990 is filed:

Alaska
Alabama
Arkansas
Arizona
California
Colorado
Connecticut
Delaware
Florida
Georgia
Illinois
Iowa
Kansas
Kentucky
Louisiana
Maine
Maryland
Massachusetts
Mississippi
New Jersey
New York
North Carolina
Pennsylvania
Texas
Virginia
Washington
Wisconsin

National Center for Policy Analysis

75-1804932

Form 990 (9/30/2008)

Schedule E

Form 990, Schedule A, Part III 2d: Reimbursement of Expenses to affiliates of more than \$1000

The following are expense reimbursements for reasonable and necessary expenses:

<u>Name of Officer, Director, Key Employee</u>	<u>Amount</u>
Goodman, John	\$10,623
Goodman, Jeanette	7,072
Walker, Richard	3,294
Bieker, Christa	4,971
Burnett, H. Sterling	2,760
Herrick, Devon	2,822
McTeer, Bob	4,616
Resnick, Eileen	1,698
Roth, Phillip	5,097
Sauer, Charles	1,150
Terry Neese	3,793
Williams, Brian	1,469
du Pont, Peter	2,337
Crow, Harlan	<u>5,456</u>
Total	<u><u>\$57,158</u></u>

Application for Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension – check this box and complete Part I only

All other corporations (including 1120-C filers), partnerships, REMICS, and trusts must use Form 7004 to request an extension of time to file income tax returns

Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*

Type or print	Name of Exempt Organization National Center For Policy Analysis	Employer identification number 75-1804932
File by the due date for filing your return. See instructions	Number, street, and room or suite number. If a P O box, see instructions 12770 Coit Road #800	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions Dallas, TX 75251	

Check type of return to be filed (file a separate application for each return).

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-T (corporation)	<input type="checkbox"/> Form 4720
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (section 401(a) or 408(a) trust)	<input type="checkbox"/> Form 5227
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 8870

- The books are in the care of ▶ Nat Center For Policy Analysis _____

Telephone No. ▶ 972-386-6272 _____ FAX No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension will cover

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 5/15, 20 09, to file the exempt organization return for the organization named above.
The extension is for the organization's return for
▶ calendar year 20__ or
▶ tax year beginning 1/01, 20 08, and ending 9/30, 20 08.

2 If this tax year is for less than 12 months, check reason Initial return Final return Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	3a	\$	0.
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3b	\$	0.
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	3c	\$	0.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box
Complete **Part II** if you have already been granted an automatic 3-month extension on a previously filed Form 8868
You are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1)

Additional (Not Automatic) 3-Month Extension of Time. You must file original and one copy.

Type or print

File by the extended due date for filing the return. See instructions

Name of Exempt Organization National Center For Policy Analysis	Employer identification number 75-1804932
Number, street and room or suite number. If a P.O. box, see instructions 12770 Coit Road #800	For IRS use only
City, town or post office, state, and ZIP code. For a foreign address see instructions Dallas, TX 75251	

Check type of return to be filed (File a separate application for each return):

- Form 990
- Form 990-BL
- Form 990-EZ
- Form 990-PF
- Form 990-T (section 401(a) or 408(a) trust)
- Form 990-T (trust other than above)
- Form 1041-A
- Form 4720
- Form 5227
- Form 6069
- Form 8870

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in care of Nat Center For Policy Analysis
Telephone No. 972-386-6272 FAX No. _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ If this is for the whole group, check this box If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

- 4 I request an additional 3-month extension of time until 8/15, 20 09.
- 5 For calendar year _____, or other tax year beginning 1/01, 20 08, and ending 9/30, 20 08.
- 6 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period
- 7 State in detail why you need the extension. Additional time is requested in order to accumulate documentation needed to file a complete and accurate return.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a \$	0
8b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b \$	0
8c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instrs	8c \$	0

Signature and Verification

Under penalties of perjury I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature Sharon C. Neale Title CPA Date 5-15-09

Smith, Jackson, Boyer, & Bovard, PLLC
9400 N. Central Expressway, Suite 910
Dallas, TX 75231-5098