**Part I: Summary**

**Activities & Governance**

1. Briefly describe the organization's mission or most significant activities:
   
   **THE PURPOSE OF THE FOUNDATION IS TO CONDUCT RESEARCH, DISSEMINATE INFORMATION, AND ADVANCE PUBLIC UNDERSTANDING OF SOCIETY BASED ON THE PRINCIPLES OF INDIVIDUAL LIBERTY, THE VOLUNTARY EXCHANGES OF A FREE MARKET ECONOMY, AND LIMITED GOVERNMENT. THE FOUNDATION SHALL GIVE PRIORITY TO NORTH CAROLINA STATE PUBLIC POLICY ISSUES AND NATIONAL ISSUES AFFECTING NORTH CAROLINA.**

2. Check this box [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.

3. Number of voting members of the governing body (Part VI, line 1a)...
   3. 16

4. Number of independent voting members of the governing body (Part VI, line 1b)...
   4. 15

5. Total number of individuals employed in calendar year 2011 (Part V, line 2a)...
   5. 45

6. Total number of volunteers (estimate if necessary)...
   6.

7a. Total unrelated business revenue from Part VIII, column (C), line 12...
   7a. 0

7b. Net unrelated business taxable income from Form 990-T, line 34...
   7b.

<table>
<thead>
<tr>
<th>Prior Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants (Part VIII, line 1h)</td>
<td>3,821,433</td>
</tr>
<tr>
<td>Program service revenue (Part VIII, line 2g)</td>
<td>49,785</td>
</tr>
<tr>
<td>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td>
<td>481</td>
</tr>
<tr>
<td>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td>
<td>26,933</td>
</tr>
<tr>
<td>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td>
<td>3,898,632</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Prior Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and similar amounts paid (Part IX, column (A), lines 1-3)</td>
<td>0</td>
</tr>
<tr>
<td>Benefits paid to or for members (Part IX, column (A), line 4)</td>
<td>0</td>
</tr>
<tr>
<td>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)</td>
<td>2,020,814</td>
</tr>
<tr>
<td>Professional fundraising fees (Part IX, column (A), line 11e)</td>
<td>0</td>
</tr>
<tr>
<td>Total fundraising expenses (Part IX, column (D), line 25)</td>
<td>1,623,900</td>
</tr>
<tr>
<td>Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)</td>
<td>3,644,714</td>
</tr>
<tr>
<td>Total expenses</td>
<td>253,918</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Prior Year</th>
<th>Current Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets (Part X, line 16)</td>
<td>666,459</td>
</tr>
<tr>
<td>Total liabilities (Part X, line 26)</td>
<td>130,811</td>
</tr>
<tr>
<td>Net assets or fund balances</td>
<td>555,648</td>
</tr>
</tbody>
</table>

**Part II: Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and that it is true, correct, and complete. Declaration of preparer (other knowledge).
**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III. 

<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
</tr>
</thead>
</table>
| 1       | Briefly describe the organization’s mission  
THE PURPOSE OF THE FOUNDATION IS TO CONDUCT RESEARCH, DISSEminate INFORMATION, AND ADVANCE PUBLIC UNDERSTANDING OF SOCIETY BASED ON THE PRINCIPLES OF INDIVIDUAL LIBERTY, THE VOLUNTARY EXCHANGES OF A FREE MARKET ECONOMY, AND LIMITED GOVERNMENT. THE FOUNDATION SHALL GIVE PRIORITY TO NORTH CAROLINA STATE PUBLIC POLICY ISSUES AND NATIONAL ISSUES AFFECTING NORTH CAROLINA |
| 2       | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  
If "Yes," describe these new services on Schedule O  
| 3       | Did the organization cease conducting, or make significant changes in how it conducts, any program services?  
If "Yes," describe these changes on Schedule O  
| 4       | Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  

<table>
<thead>
<tr>
<th>Code</th>
<th>Expenses $</th>
<th>including grants of $</th>
<th>Revenue $</th>
</tr>
</thead>
<tbody>
<tr>
<td>4a</td>
<td>2,843,323</td>
<td>54,863</td>
<td></td>
</tr>
</tbody>
</table>

THE FOUNDATION DISSEMINATES ITS RESEARCH VIA A VARIETY OF PUBLICATIONS, A CIRCULATION OF WHICH AMOUNTS TO APPROXIMATELY 185,000. THE PUBLICATIONS ARE ALSO AVAILABLE ON THE FOUNDATION'S WEBSITE. IN ADDITION, THE FOUNDATION HOSTS LUNCHEONS AND OTHER LIVE MEETINGS FEATURING SPEAKERS OF LOCAL AND NATIONAL INTEREST. THESE MEETING REACH APPROXIMATELY 4,000 ATTENDEES ANNUALLY.

<table>
<thead>
<tr>
<th>Code</th>
<th>Expenses $</th>
<th>including grants of $</th>
<th>Revenue $</th>
</tr>
</thead>
<tbody>
<tr>
<td>4b</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Code</th>
<th>Expenses $</th>
<th>including grants of $</th>
<th>Revenue $</th>
</tr>
</thead>
<tbody>
<tr>
<td>4c</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Code</th>
<th>Expenses $</th>
<th>including grants of $</th>
<th>Revenue $</th>
</tr>
</thead>
<tbody>
<tr>
<td>4d</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Other program services (Describe in Schedule O.)

<table>
<thead>
<tr>
<th>Expenses $</th>
<th>including grants of $</th>
<th>(Revenue $)</th>
</tr>
</thead>
</table>

| 4e | Total program service expenses $ | 2,843,323 |

Form 990 (2011)
<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If “Yes,” complete Schedule A</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If “Yes,” complete Schedule C, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If “Yes,” complete Schedule C, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If “Yes,” complete Schedule D, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If “Yes,” complete Schedule D, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Did the organization maintain collections of works of art, historical treasures, or other similar assets? If “Yes,” complete Schedule D, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If “Yes,” complete Schedule D, Part IV</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If “Yes,” complete Schedule D, Part V</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>If the organization’s answer to any of the following questions is “Yes,” then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11a</td>
<td>Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If “Yes,” complete Schedule D, Part VI</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>11b</td>
<td>Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If “Yes,” complete Schedule D, Part VII</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>11c</td>
<td>Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If “Yes,” complete Schedule D, Part VIII</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>11d</td>
<td>Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If “Yes,” complete Schedule D, Part IX</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>11e</td>
<td>Did the organization report an amount for other liabilities in Part X, line 25? If “Yes,” complete Schedule D, Part X</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>11f</td>
<td>Did the organization’s separate or consolidated financial statements for the tax year include a footnote that addresses the organization’s liability for uncertain tax positions under FIN 48 (ASC 740)? If “Yes,” complete Schedule D, Part X</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>12a</td>
<td>Did the organization obtain separate, independent audited financial statements for the tax year? If “Yes,” complete Schedule D, Parts XI, XII, and XIII</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>12b</td>
<td>Was the organization included in consolidated, independent audited financial statements for the tax year? If “Yes,” and if the organization answered ‘No’ to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Is the organization a school described in section 170(b)(1)(A)(ii)? If “Yes,” complete Schedule E</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>14a</td>
<td>Did the organization maintain an office, employees, or agents outside of the United States?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>14b</td>
<td>Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? If “Yes,” complete Schedule F, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U.S.? If “Yes,” complete Schedule F, Part II and IV</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U.S.? If “Yes,” complete Schedule F, Part III and IV</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If “Yes,” complete Schedule F, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If “Yes,” complete Schedule G, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? If “Yes,” complete Schedule G, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>20a</td>
<td>Did the organization operate one or more hospitals? If “Yes,” complete Schedule H</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>20b</td>
<td>If “Yes” to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>
### Part IV Checklist of Required Schedules (continued)

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>21  Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If &quot;Yes,&quot; complete Schedule I, Parts I and II.</td>
<td>No</td>
</tr>
<tr>
<td>22  Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If &quot;Yes,&quot; complete Schedule I, Parts I and III.</td>
<td>No</td>
</tr>
<tr>
<td>23  Did the organization answer &quot;Yes&quot; to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If &quot;Yes,&quot; complete Schedule J.</td>
<td>No</td>
</tr>
<tr>
<td>24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? If &quot;Yes,&quot; answer questions 24b-24d and complete Schedule K. If &quot;No,&quot; go to line 25.</td>
<td>No</td>
</tr>
<tr>
<td>24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?</td>
<td>Yes</td>
</tr>
<tr>
<td>24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?</td>
<td>No</td>
</tr>
<tr>
<td>24d Did the organization act as an &quot;on behalf of&quot; issuer for bonds outstanding at any time during the year?</td>
<td>No</td>
</tr>
<tr>
<td>25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If &quot;Yes,&quot; complete Schedule L, Part I.</td>
<td>No</td>
</tr>
<tr>
<td>26  Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If &quot;Yes,&quot; complete Schedule L, Part II.</td>
<td>No</td>
</tr>
<tr>
<td>27  Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If &quot;Yes,&quot; complete Schedule L, Part III.</td>
<td>No</td>
</tr>
<tr>
<td>28  Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)</td>
<td>No</td>
</tr>
<tr>
<td>a  A current or former officer, director, trustee, or key employee? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td>No</td>
</tr>
<tr>
<td>b  A family member of a current or former officer, director, trustee, or key employee? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td>No</td>
</tr>
<tr>
<td>c  An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td>No</td>
</tr>
<tr>
<td>29  Did the organization receive more than $25,000 in non-cash contributions? If &quot;Yes,&quot; complete Schedule M.</td>
<td>No</td>
</tr>
<tr>
<td>30  Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If &quot;Yes,&quot; complete Schedule M.</td>
<td>No</td>
</tr>
<tr>
<td>31  Did the organization liquidate, terminate, or dissolve and cease operations? If &quot;Yes,&quot; complete Schedule N, Part I.</td>
<td>No</td>
</tr>
<tr>
<td>32  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If &quot;Yes,&quot; complete Schedule N, Part II.</td>
<td>No</td>
</tr>
<tr>
<td>33  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If &quot;Yes,&quot; complete Schedule R, Part I.</td>
<td>No</td>
</tr>
<tr>
<td>34  Was the organization related to any tax-exempt or taxable entity? If &quot;Yes,&quot; complete Schedule R, Parts II, III, IV, and V, line 1.</td>
<td>No</td>
</tr>
<tr>
<td>35a Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?</td>
<td>No</td>
</tr>
<tr>
<td>35b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If &quot;Yes,&quot; complete Schedule R, Part V, line 2.</td>
<td>No</td>
</tr>
<tr>
<td>36  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If &quot;Yes,&quot; complete Schedule R, Part V, line 2.</td>
<td>No</td>
</tr>
<tr>
<td>37  Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If &quot;Yes,&quot; complete Schedule R, Part VI.</td>
<td>No</td>
</tr>
<tr>
<td>38  Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?</td>
<td>No</td>
</tr>
</tbody>
</table>

*Note. All Form 990 filers are required to complete Schedule O.*
### KEW Statements Regarding Other IRS Filings and Tax Compliance

**Check if Schedule O contains a response to any question in this Part V**

**Yes**  |  **No**
---|---
1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | 23
1b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable | 0
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | Yes
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | 45
2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | Yes

**Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)

3a Did the organization have unrelated business gross income of $1,000 or more during the year? |  
3b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O

4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)? |  
4b Didtheorganization have annual gross receiptsthatarenormallygreaterthan$100,000, and didthe organization solicit any contributions that were not tax deductible? | No

**Organizations that may receive deductible contributions under section 170(c).**

7a Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor? |  
7b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? |  
7c If "Yes," indicate the number of Forms 8282 filed during the year | 7d

8 **Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the sponsoring organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |  
9 **Sponsoring organizations maintaining donor advised funds.**

9a Did the organization make any tax-able distributions under section 4966? |  
9b Did the organization make a distribution to a donor, donor advisor, or related person? |  

**Section 501(c)(7) organizations.**

10a Initiation fees and capital contributions included on Part VIII, line 12 | 10a
10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b

**Section 501(c)(12) organizations.**

11a Gross income from members or shareholders |  
11b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) |  

12a **Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041? |  
12b If "Yes," enter the amount of tax-exempt interest received or accrued during the year |  

13 **Section 501(c)(29) qualified nonprofit health insurance issuers.**

13a Is the organization licensed to issue qualified health plans in more than one state? |  
13b Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans |  
13c Enter the aggregate amount of reserves on hand |  

14a Did the organization receive any payments for indoor tanning services during the tax year? |  
14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O |  

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**Form 990 (2011)**
### Part VI  Governance, Management, and Disclosure

For each “Yes” response to lines 2 through 7b below, and for a “No” response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI.

---

#### Section A. Governing Body and Management

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. Enter the number of voting members of the governing body at the end of the tax year.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b. Enter the number of voting members included in line 1a, above, who are independent.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>3. Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>4. Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>5. Did the organization become aware during the year of a significant diversion of the organization's assets?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>6. Did the organization have members or stockholders?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>7a. Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>7b. Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>8. Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following?</td>
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<tr>
<td>a. The governing body?</td>
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<tr>
<td>b. Each committee with authority to act on behalf of the governing body?</td>
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<tr>
<td>9. Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If “Yes,” provide the names and addresses in Schedule O.</td>
<td></td>
<td>No</td>
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</tbody>
</table>

#### Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>10a. Did the organization have local chapters, branches, or affiliates?</td>
<td></td>
<td>No</td>
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<tr>
<td>10b. Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?</td>
<td></td>
<td>Yes</td>
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<tr>
<td>11a. Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?</td>
<td></td>
<td>No</td>
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<tr>
<td>11b. Describe in Schedule O the process, if any, used by the organization to review the Form 990.</td>
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<tr>
<td>12a. Did the organization have a written conflict of interest policy? If “No,” go to line 13</td>
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<td>Yes</td>
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<tr>
<td>12b. Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?</td>
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<tr>
<td>12c. Did the organization regularly and consistently monitor and enforce compliance with the policy? If “Yes,” describe in Schedule O how this was done</td>
<td></td>
<td>No</td>
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<tr>
<td>13. Did the organization have a written whistleblower policy?</td>
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<td>Yes</td>
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<tr>
<td>14. Did the organization have a written document retention and destruction policy?</td>
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<td>Yes</td>
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<tr>
<td>15. Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</td>
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<tr>
<td>a. The organization's CEO, Executive Director, or top management official</td>
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<td>Yes</td>
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<tr>
<td>b. Other officers or key employees of the organization</td>
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<td>No</td>
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<tr>
<td>16a. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</td>
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<td>No</td>
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<tr>
<td>16b. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</td>
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</table>

#### Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: NC

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3) is only) available for public inspection. Indicate how you made these available. Check all that apply

- [ ] Own website
- [ ] Another's website
- [ ] Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

PAGE COX
200 W MORGAN STREET
RALEIGH, NC 27601
(919) 828-3876
### Part VII

**Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII.

---

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee.

<table>
<thead>
<tr>
<th>(A) Name and Title</th>
<th>(B) Average hours per week (describe hours for related organizations in Schedule O)</th>
<th>(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)</th>
<th>(D) Reportable compensation from the organization (W-2/1099-MISC)</th>
<th>(E) Reportable compensation from related organizations (W-2/1099-MISC)</th>
<th>(F) Estimated amount of other compensation from the organization and related organizations</th>
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<td>JOHN HOOD PRESIDENT</td>
<td>40 00</td>
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<td>148,226</td>
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<td>DAVID M STOVER</td>
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<td>KORY SWANSON VP</td>
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</table>
### Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<table>
<thead>
<tr>
<th>(A) Name and Title</th>
<th>(B) Average hours per week (describe hours for related organizations in Schedule O)</th>
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</table>

1b Sub-Total

c Total from continuation sheets to Part VII, Section A

d Total (add lines 1b and 1c)

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

<table>
<thead>
<tr>
<th>(A) Name and business address</th>
<th>(B) Description of services</th>
<th>(C) Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization
**Form 990 (2011) Page 9**

### Part VIII  Statement of Revenue

<table>
<thead>
<tr>
<th>Contributions, gifts, grants and other similar amounts</th>
<th>(A) Total revenue</th>
<th>(B) Related or exempt function revenue</th>
<th>(C) Unrelated business revenue</th>
<th>(D) Revenue excluded from tax under sections 512, 513, or 514</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Federated campaigns</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b Membership dues</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1c Fundraising events</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1d Related organizations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1e Government grants (contributions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1f All other contributions, gifts, grants, and similar amounts not included above</td>
<td>3,383,236</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1g Noncash contributions included in lines 1a-1f $</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1h Total. Add lines 1a-1f $</td>
<td></td>
<td></td>
<td></td>
<td>3,383,236</td>
</tr>
</tbody>
</table>

**Program Service Revenue**

<table>
<thead>
<tr>
<th>Business Code</th>
<th>2a SEMINARS, LUNCHEONS</th>
<th>2b</th>
<th>2c</th>
<th>2d</th>
<th>2e</th>
<th>2f</th>
<th>2g Total. Add lines 2a-2f $</th>
<th>40,513</th>
</tr>
</thead>
</table>

**Revenue (not including contributions reported on line 1c)**

| Business Code | 3 Investment income (including dividends, interest and other similar amounts) | 4 Income from investment of tax-exempt bond proceeds | 5 Royalties | 6a Gross rents | 6b Less rental expenses | 6c Rental income (loss) | 6d Net rental income or (loss) | (i) Real | (i) Personal | 6e | 7a Gross amount from sales of assets other than inventory | 7b Less cost or other basis and sale expenses | 7c Gain or (loss) | 7d Net gain or (loss) | (i) Securities | (i) Other | 8a Gross income from fundraising events (not including funds of contributions reported on line 1c) See Part IV, line 18 $ | 8b Less direct expenses | 8c Net income or (loss) from fundraising events | 9a Gross income from gaming activities See Part IV, line 19 $ | 9b Less direct expenses | 9c Net income or (loss) from gaming activities | 10a Gross sales of inventory, less returns and allowances | 10b Less cost of goods sold | 10c Net income or (loss) from sales of inventory | 11a RENTAL REVENUE | 11b OTHER | 11c | 11d All other revenue | 11e Total. Add lines 11a-11d $ | 11f | 12 Total revenue. See Instructions | 3,446,927 | 47,851 | 15,840 | 15,840 | 15,840 | 22,860 | 7,020 | 7,020 | }
### Form 990 (2011) Statement of Functional Expenses

**Section 501(c)(3) and 501(c)(4) organizations must complete all columns.**

**All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

Check if Schedule O contains a response to any question in this Part IX.

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

<table>
<thead>
<tr>
<th>(A) Total expenses</th>
<th>(B) Program service expenses</th>
<th>(C) Management and general expenses</th>
<th>(D) Fundraising expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Grants and other assistance to governments and organizations in the United States See Part IV, line 21</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Grants and other assistance to individuals in the United States See Part IV, line 22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Benefits paid to or for members</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Compensation of current officers, directors, trustees, and key employees</td>
<td>266,744</td>
<td>171,066</td>
</tr>
<tr>
<td>6</td>
<td>Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Other salaries and wages</td>
<td>1,269,075</td>
<td>1,102,602</td>
</tr>
<tr>
<td>8</td>
<td>Pension plan contributions (include section 401(k) and section 403(b) employer contributions)</td>
<td>35,210</td>
<td>29,200</td>
</tr>
<tr>
<td>9</td>
<td>Other employee benefits</td>
<td>138,962</td>
<td>115,242</td>
</tr>
<tr>
<td>10</td>
<td>Payroll taxes</td>
<td>119,947</td>
<td>99,473</td>
</tr>
<tr>
<td>11</td>
<td>Fees for services (non-employees)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>Management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Legal</td>
<td>6,413</td>
<td>6,413</td>
</tr>
<tr>
<td>c</td>
<td>Accounting</td>
<td>11,508</td>
<td>11,508</td>
</tr>
<tr>
<td>d</td>
<td>Lobbying</td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Professional fundraising See Part IV, line 17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>Investment management fees</td>
<td></td>
<td></td>
</tr>
<tr>
<td>g</td>
<td>Other</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Advertising and promotion</td>
<td>31,290</td>
<td>31,290</td>
</tr>
<tr>
<td>13</td>
<td>Office expenses</td>
<td>117,062</td>
<td>93,001</td>
</tr>
<tr>
<td>14</td>
<td>Information technology</td>
<td>129,032</td>
<td>104,922</td>
</tr>
<tr>
<td>15</td>
<td>Royalties</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Occupancy</td>
<td>225,574</td>
<td>187,071</td>
</tr>
<tr>
<td>17</td>
<td>Travel</td>
<td>69,798</td>
<td>58,626</td>
</tr>
<tr>
<td>18</td>
<td>Payments of travel or entertainment expenses for any federal, state, or local public officials</td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Conferences, conventions, and meetings</td>
<td>227,573</td>
<td>227,573</td>
</tr>
<tr>
<td>20</td>
<td>Interest</td>
<td></td>
<td>2,158</td>
</tr>
<tr>
<td>21</td>
<td>Payments to affiliates</td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Depreciation, depletion, and amortization</td>
<td>79,699</td>
<td>74,020</td>
</tr>
<tr>
<td>23</td>
<td>Insurance</td>
<td></td>
<td>2,883</td>
</tr>
<tr>
<td>24</td>
<td>Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>THIRD PARTY COMPENSATION</td>
<td>316,050</td>
<td>249,875</td>
</tr>
<tr>
<td>b</td>
<td>PRINTING</td>
<td>303,395</td>
<td>262,850</td>
</tr>
<tr>
<td>c</td>
<td>DUES &amp; MEMBERSHIPS</td>
<td>20,183</td>
<td>15,040</td>
</tr>
<tr>
<td>d</td>
<td>REPAIRS &amp; MAINTENANCE</td>
<td>12,381</td>
<td>10,268</td>
</tr>
<tr>
<td>e</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>All other expenses</td>
<td>16,969</td>
<td>9,414</td>
</tr>
<tr>
<td>25</td>
<td>Total functional expenses Add lines 1 through 24f</td>
<td>3,401,906</td>
<td>2,843,323</td>
</tr>
<tr>
<td>26</td>
<td>Joint costs Check here if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

**Form 990 (2011)**
### Balance Sheet

<table>
<thead>
<tr>
<th>Assets</th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Cash—non-interest-bearing</td>
<td>2,996</td>
<td>1,373</td>
</tr>
<tr>
<td>2 Savings and temporary cash investments</td>
<td>439,284</td>
<td>524,184</td>
</tr>
<tr>
<td>3 Pledges and grants receivable, net</td>
<td>30,000</td>
<td>75,000</td>
</tr>
<tr>
<td>4 Accounts receivable, net</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7 Notes and loans receivable, net</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 Inventories for sale or use</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9 Prepaid expenses and deferred charges</td>
<td>34,415</td>
<td>38,004</td>
</tr>
<tr>
<td>10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D</td>
<td>205,724</td>
<td></td>
</tr>
<tr>
<td>10b Less accumulated depreciation</td>
<td>157,442</td>
<td>71,855</td>
</tr>
<tr>
<td>11 Investments—publicly traded securities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 Investments—other securities See Part IV, line 11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 Investments—program-related See Part IV, line 11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 Intangible assets</td>
<td>89,521</td>
<td>40,729</td>
</tr>
<tr>
<td>15 Other assets See Part IV, line 11</td>
<td>18,388</td>
<td>11,783</td>
</tr>
<tr>
<td>16 Total assets. Add lines 1 through 15 (must equal line 34)</td>
<td>686,459</td>
<td>739,355</td>
</tr>
<tr>
<td>17 Accounts payable and accrued expenses</td>
<td>101,500</td>
<td>114,396</td>
</tr>
<tr>
<td>18 Grants payable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>19 Deferred revenue</td>
<td></td>
<td></td>
</tr>
<tr>
<td>20 Tax-exempt bond liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>21 Escrow or custodial account liability Complete Part IV of Schedule D</td>
<td></td>
<td></td>
</tr>
<tr>
<td>22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>23 Secured mortgages and notes payable to unrelated third parties</td>
<td></td>
<td></td>
</tr>
<tr>
<td>24 Unsecured notes and loans payable to unrelated third parties</td>
<td></td>
<td></td>
</tr>
<tr>
<td>25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D</td>
<td>29,311</td>
<td>24,136</td>
</tr>
<tr>
<td>26 Total liabilities. Add lines 17 through 25</td>
<td>130,811</td>
<td>138,532</td>
</tr>
</tbody>
</table>

**Liabilities**

**Organizations that follow SFAS 117, check here ▶ and complete lines 27 through 29, and lines 33 and 34.**

<table>
<thead>
<tr>
<th>Net Assets or Fund Balances</th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>27 Unrestricted net assets</td>
<td>555,648</td>
<td>572,759</td>
</tr>
<tr>
<td>28 Temporarily restricted net assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>29 Permanently restricted net assets</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.**

<table>
<thead>
<tr>
<th>Net Assets or Fund Balances</th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 Capital stock or trust principal, or current funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>31 Paid-in or capital surplus, or land, building or equipment fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>32 Retained earnings, endowment, accumulated income, or other funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>33 Total net assets or fund balances</td>
<td>555,648</td>
<td>600,823</td>
</tr>
<tr>
<td>34 Total liabilities and net assets/fund balances</td>
<td>686,459</td>
<td>739,355</td>
</tr>
</tbody>
</table>
### Part XI  Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue (must equal Part VIII, column (A), line 12)</td>
</tr>
<tr>
<td>2</td>
<td>Total expenses (must equal Part IX, column (A), line 25)</td>
</tr>
<tr>
<td>3</td>
<td>Revenue less expenses Subtract line 2 from line 1</td>
</tr>
<tr>
<td>4</td>
<td>Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))</td>
</tr>
<tr>
<td>5</td>
<td>Other changes in net assets or fund balances (explain in Schedule O)</td>
</tr>
<tr>
<td>6</td>
<td>Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))</td>
</tr>
</tbody>
</table>

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>3,446,927</td>
</tr>
<tr>
<td>2</td>
<td>3,401,906</td>
</tr>
<tr>
<td>3</td>
<td>45,021</td>
</tr>
<tr>
<td>4</td>
<td>555,648</td>
</tr>
<tr>
<td>5</td>
<td>154</td>
</tr>
<tr>
<td>6</td>
<td>600,823</td>
</tr>
</tbody>
</table>

### Part XII  Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Accounting method used to prepare the Form 990</td>
</tr>
<tr>
<td>2a</td>
<td>Were the organization’s financial statements compiled or reviewed by an independent accountant?</td>
</tr>
<tr>
<td>2b</td>
<td>Were the organization’s financial statements audited by an independent accountant?</td>
</tr>
<tr>
<td>2c</td>
<td>If “Yes,” to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</td>
</tr>
<tr>
<td>3a</td>
<td>As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?</td>
</tr>
<tr>
<td>3b</td>
<td>If “Yes,” did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2a</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>2b</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>2c</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>3a</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>3b</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**SCHEDULE A**

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

- Attach to Form 990 or Form 990-EZ. ► See separate instructions.

---

**Name of the organization**

THE JOHN LOCKE FOUNDATION INC

**Employer identification number**

56-1656943

---

### Part I  Reason for Public Charity Status

(All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1. [ ] A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).** [ ]

2. [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3. [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4. [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5. [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6. [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7. [ ] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8. [ ] A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9. [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10. [ ] An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11. [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

   a [ ] Type I
   b [ ] Type II
   c [ ] Type III - Functionally integrated
   d [ ] Type III - Other

   e [ ] By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

<table>
<thead>
<tr>
<th>(i) Name of supported organization</th>
<th>(ii) EIN</th>
<th>(iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions))</th>
<th>(iv) Is the organization in col (i) listed in your governing document?</th>
<th>(v) Did you notify the organization in col (i) of your support?</th>
<th>(vi) Is the organization in col (i) organized in the U S?</th>
<th>(vii) Amount of support?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
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<td>Yes</td>
<td>No</td>
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<td>Yes</td>
<td>No</td>
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<td>Yes</td>
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<td>Yes</td>
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<td>Yes</td>
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<td>Yes</td>
<td>No</td>
<td>Yes</td>
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<td>Yes</td>
<td>No</td>
<td>Yes</td>
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<td>Yes</td>
<td>No</td>
<td>Yes</td>
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<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

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For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2011
**Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

### Section A. Public Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2007</th>
<th>(b) 2008</th>
<th>(c) 2009</th>
<th>(d) 2010</th>
<th>(e) 2011</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Gifts, grants, contributions, and membership fees received (Do not include any “unusual grants”)</td>
<td>3,148,132</td>
<td>3,189,977</td>
<td>3,529,484</td>
<td>3,821,433</td>
<td>3,383,236</td>
<td>17,072,262</td>
</tr>
<tr>
<td>2 Tax revenues levied for the organization’s benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>3,148,132</td>
<td>3,189,977</td>
<td>3,529,484</td>
<td>3,821,433</td>
<td>3,383,236</td>
<td>17,072,262</td>
</tr>
<tr>
<td>5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)</td>
<td></td>
<td>13,611,057</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 <strong>Public Support.</strong> Subtract line 5 from line 4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3,461,205</td>
</tr>
</tbody>
</table>

### Section B. Total Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2007</th>
<th>(b) 2008</th>
<th>(c) 2009</th>
<th>(d) 2010</th>
<th>(e) 2011</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 Amounts from line 4</td>
<td>3,148,132</td>
<td>3,189,977</td>
<td>3,529,484</td>
<td>3,821,433</td>
<td>3,383,236</td>
<td>17,072,262</td>
</tr>
<tr>
<td>8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td>6,575</td>
<td>1,658</td>
<td>384</td>
<td>1,200</td>
<td>338</td>
<td>10,155</td>
</tr>
<tr>
<td>9 Net income from unrelated business activities, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total support</strong> (Add lines 7 through 10)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>17,114,097</td>
</tr>
<tr>
<td>12 Gross receipts from related activities, etc (See instructions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>47,851</td>
</tr>
</tbody>
</table>

**First Five Years** If the Form 990 is for the organization’s first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here.

### Section C. Computation of Public Support Percentage

<table>
<thead>
<tr>
<th></th>
<th>14</th>
<th>15</th>
</tr>
</thead>
<tbody>
<tr>
<td>14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))</td>
<td>20 220 %</td>
<td></td>
</tr>
<tr>
<td>15 Public Support Percentage for 2010 Schedule A, Part II, line 14</td>
<td>19 260 %</td>
<td></td>
</tr>
</tbody>
</table>

**Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions.
## Part III: Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

### Section A. Public Support

<table>
<thead>
<tr>
<th>Calendar year</th>
<th>(a) 2007</th>
<th>(b) 2008</th>
<th>(c) 2009</th>
<th>(d) 2010</th>
<th>(e) 2011</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Gifts, grants, contributions, and membership fees received (Do not include any “unusual grants”)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization’s tax-exempt purpose</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Gross receipts from activities that are not an unrelated trade or business under section 513</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Tax revenues levied for the organization’s benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Total. Add lines 1 through 5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### 7a Amounts included on lines 1, 2, and 3 received from disqualified persons

#### 7b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year

#### 7c Add lines 7a and 7b

| 8 Public Support (Subtract line 7c from line 6) | | | | | | |
|---|---|---|---|---|---|

### Section B. Total Support

<table>
<thead>
<tr>
<th>Calendar year</th>
<th>(a) 2007</th>
<th>(b) 2008</th>
<th>(c) 2009</th>
<th>(d) 2010</th>
<th>(e) 2011</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>9 Amounts from line 6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 Total support (Add lines 9, 10c, 11 and 12)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 First Five Years If the Form 990 is for the organization’s first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section C. Computation of Public Support Percentage

| 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) | | | | | | |
| 16 Public support percentage from 2010 Schedule A, Part III, line 15 | | | | | | |

### Section D. Computation of Investment Income Percentage

| 17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f)) | | | | | | |
| 18 Investment income percentage from 2010 Schedule A, Part III, line 17 | | | | | | |
| 19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization | | | | | | |
| 19b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization | | | | | | |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions | | | | | | |
**Part IV**  
**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

<table>
<thead>
<tr>
<th>Facts And Circumstances Test</th>
</tr>
</thead>
<tbody>
<tr>
<td>SEE ATTACHED</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>

Schedule A (Form 990 or 990-EZ) 2011
**SCHEDULE D (Form 990)**

**Supplemental Financial Statements**

**Part I**

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

<table>
<thead>
<tr>
<th>(a) Donor advised funds</th>
<th>(b) Funds and other accounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total number at end of year</td>
<td></td>
</tr>
<tr>
<td>Aggregate contributions to (during year)</td>
<td></td>
</tr>
<tr>
<td>Aggregate grants from (during year)</td>
<td></td>
</tr>
<tr>
<td>Aggregate value at end of year</td>
<td></td>
</tr>
</tbody>
</table>

5. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  

- [ ] Yes  
- [ ] No

6. Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?  

- [ ] Yes  
- [ ] No

**Part II**

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1. Purpose(s) of conservation easements held by the organization (check all that apply)
   - Preservation of land for public use (e.g., recreation or pleasure)
   - Preservation of an historically importantly land area
   - Protection of natural habitat
   - Preservation of a certified historic structure
   - Preservation of open space

2. Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

<table>
<thead>
<tr>
<th>Held at the End of the Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>2a</td>
</tr>
<tr>
<td>2b</td>
</tr>
<tr>
<td>2c</td>
</tr>
<tr>
<td>2d</td>
</tr>
</tbody>
</table>

3. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4. Number of states where property subject to conservation easement is located

5. Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  

- [ ] Yes  
- [ ] No

6. Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7. Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year

   - $ ___________

8. Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  

- [ ] Yes  
- [ ] No

9. In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III**

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

2. If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

   (i) Revenues included in Form 990, Part VIII, line 1

   - $ ___________

   (ii) Assets included in Form 990, Part X

   - $ ___________

2. If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

   a. Revenues included in Form 990, Part VIII, line 1

   - $ ___________

   b. Assets included in Form 990, Part X

   - $ ___________
Part III  Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3  Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)
   a  Public exhibition  
   b  Scholarly research  
   c  Preservation for future generations  
   d  Loan or exchange programs  
   e  Other

4  Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  
   □ Yes  □ No

Part IV  Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a  Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  
   □ Yes  □ No

   b  If "Yes," explain the arrangement in Part XIV and complete the following table

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1c</td>
</tr>
<tr>
<td>1d</td>
</tr>
<tr>
<td>1e</td>
</tr>
<tr>
<td>1f</td>
</tr>
</tbody>
</table>

2a  Did the organization include an amount on Form 990, Part X, line 21?  
   □ Yes  □ No

   b  If "Yes," explain the arrangement in Part XIV

Part V  Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

1a  Beginning of year balance

   b  Contributions

   c  Investment earnings or losses

   d  Grants or scholarships

   e  Other expenditures for facilities and programs

   f  Administrative expenses

   g  End of year balance

2  Provide the estimated percentage of the year end balance held as  
   a  Board designated or quasi-endowment ▶
   b  Permanent endowment ▶
   c  Term endowment ▶

3a  Are there endowment funds not in the possession of the organization that are held and administered for the organization by  
   (i) unrelated organizations
   (ii) related organizations
   □ Yes  □ No

   b  If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  
   □ Yes  □ No

4  Describe in Part XIV the intended uses of the organization's endowment funds

Part VI  Land, Buildings, and Equipment. See Form 990, Part X, line 10.

<table>
<thead>
<tr>
<th>Description of property</th>
<th>(a) Cost or other basis (investment)</th>
<th>(b) Cost or other basis (other)</th>
<th>(c) Accumulated depreciation</th>
<th>(d) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a  Land</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b  Buildings</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1c  Leasehold improvements</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1d  Equipment</td>
<td></td>
<td></td>
<td></td>
<td>205,724</td>
</tr>
<tr>
<td>1e  Other</td>
<td></td>
<td></td>
<td></td>
<td>157,442</td>
</tr>
<tr>
<td>1f  Total</td>
<td></td>
<td></td>
<td></td>
<td>48,282</td>
</tr>
</tbody>
</table>

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶
### Part VII Investments—Other Securities

See Form 990, Part X, line 12.

<table>
<thead>
<tr>
<th>(a) Description of security or category (including name of security)</th>
<th>(b) Book value</th>
<th>(c) Method of valuation Cost or end-of-year market value</th>
</tr>
</thead>
<tbody>
<tr>
<td>(1) Financial derivatives</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(2) Closely-held equity interests</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total. (Column (b) should equal Form 990, Part X, col (B) line 12)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part VIII Investments—Program Related

See Form 990, Part X, line 13.

<table>
<thead>
<tr>
<th>(a) Description of investment type</th>
<th>(b) Book value</th>
<th>(c) Method of valuation Cost or end-of-year market value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total. (Column (b) should equal Form 990, Part X, col (B) line 13)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part IX Other Assets

See Form 990, Part X, line 15.

<table>
<thead>
<tr>
<th>(a) Description</th>
<th>(b) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Total. (Column (b) should equal Form 990, Part X, col (B) line 15)</td>
<td></td>
</tr>
</tbody>
</table>

### Part X Other Liabilities

See Form 990, Part X, line 25.

1. **Description of Liability**
   - Federal Income Taxes
     - **Amount**: 24,136

2. **Footnote (ASC 740)**: In Part XIV, provide the text of the footnote to the organization’s financial statements that reports the organization’s liability for uncertain tax positions under FIN 48 (ASC 740)

### Total

<table>
<thead>
<tr>
<th>(a) Description of Liability</th>
<th>(b) Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAPITAL LEASE OBLIGATION</td>
<td>24,136</td>
</tr>
</tbody>
</table>

Total. (Column (b) should equal Form 990, Part X, col (B) line 25) **24,136**
## Part XI  Reconciliation of Change in Net Assets from Form 990 to Financial Statements

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue (Form 990, Part VIII, column (A), line 12)</td>
<td>3,446,927</td>
</tr>
<tr>
<td>2</td>
<td>Total expenses (Form 990, Part IX, column (A), line 25)</td>
<td>3,401,906</td>
</tr>
<tr>
<td>3</td>
<td>Excess or (deficit) for the year  Subtract line 2 from line 1</td>
<td>45,021</td>
</tr>
<tr>
<td>4</td>
<td>Net unrealized gains (losses) on investments</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Donated services and use of facilities</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Investment expenses</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Prior period adjustments</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Other (Describe in Part XIV)</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Total adjustments (net) Add lines 4 - 8</td>
<td>154</td>
</tr>
<tr>
<td>10</td>
<td>Excess or (deficit) for the year per financial statements Combine lines 3 and 9</td>
<td>45,175</td>
</tr>
</tbody>
</table>

## Part XII  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue, gains, and other support per audited financial statements</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Amounts included on line 1 but not on Form 990, Part VIII, line 12</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a  Net unrealized gains on investments</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b  Donated services and use of facilities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>c  Recoveries of prior year grants</td>
<td></td>
</tr>
<tr>
<td></td>
<td>d  Other (Describe in Part XIV)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>e  Add lines 2a through 2d</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Amounts included on Form 990, Part VIII, line 12, but not on line 1</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a  Investment expenses not included on Form 990, Part VIII, line 7b</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b  Other (Describe in Part XIV)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>c  Add lines 4a and 4b</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Total Revenue  Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)</td>
<td>3,446,927</td>
</tr>
</tbody>
</table>

## Part XIII  Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total expenses and losses per audited financial statements</td>
<td>3,401,752</td>
</tr>
<tr>
<td>2</td>
<td>Amounts included on line 1 but not on Form 990, Part IX, line 25</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a  Donated services and use of facilities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b  Prior year adjustments</td>
<td></td>
</tr>
<tr>
<td></td>
<td>c  Other losses</td>
<td></td>
</tr>
<tr>
<td></td>
<td>d  Other (Describe in Part XIV)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>e  Add lines 2a through 2d</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Amounts included on Form 990, Part IX, line 25, but not on line 1:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a  Investment expenses not included on Form 990, Part VIII, line 7b</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b  Other (Describe in Part XIV)</td>
<td>154</td>
</tr>
<tr>
<td></td>
<td>c  Add lines 4a and 4b</td>
<td>154</td>
</tr>
<tr>
<td>5</td>
<td>Total expenses  Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)</td>
<td>3,401,906</td>
</tr>
</tbody>
</table>

## Part XIV  Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>RECONCILIATION OF CHANGES - OTHER</td>
<td>SCHEDULE D, PAGE 4, PART XI, LINE 8</td>
<td>BOOK / TAX DEPRECIATION DIFFERENCE 154</td>
</tr>
<tr>
<td>EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER</td>
<td>SCHEDULE D, PAGE 4, PART XIII, LINE 4B</td>
<td>BOOK / TAX DEPRECIATION DIFFERENCE 154</td>
</tr>
</tbody>
</table>
**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

---

**Name of the organization**  
THE JOHN LOCKE FOUNDATION INC

**Employer identification number**  
56-1656943

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>ORGANIZATION'S MISSION</td>
<td>FORM 990 - ORGANIZATION'S MISSION</td>
<td>THE PURPOSE OF THE FOUNDATION IS TO CONDUCT RESEARCH, DISSEMINATE INFORMATION, AND ADVANCE PUBLIC UNDERSTANDING OF SOCIETY BASED ON THE PRINCIPLES OF INDIVIDUAL LIBERTY, THE VOLUNTARY EXCHANGES OF A FREE MARKET ECONOMY, AND LIMITED GOVERNMENT. THE FOUNDATION SHALL GIVE PRIORITY TO NORTH CAROLINA STATE PUBLIC POLICY ISSUES AND NATIONAL ISSUES AFFECTING NORTH CAROLINA</td>
</tr>
<tr>
<td>ORGANIZATION'S PROCESS USED TO REVIEW FORM 990</td>
<td>FORM 990, PAGE 6, PART VI, LINE 11B</td>
<td>NO REVIEW WAS OR WILL BE CONDUCTED</td>
</tr>
<tr>
<td>COMPENSATION PROCESS FOR TOP OFFICIAL</td>
<td>FORM 990, PAGE 6, PART VI, LINE 15A</td>
<td>DETERMINATION AND REVIEW OF COMPENSATION OF THE EXECUTIVE DIRECTOR IS PERFORMED BY AN INDEPENDENT COMMITTEE OF THE BOARD. THIS COMMITTEE HAS AVAILABLE TO IT SALARY SURVEYS AND OTHER COMPARABLES IN THE INDUSTRY</td>
</tr>
<tr>
<td>GOVERNING DOCUMENTS DISCLOSURE EXPLANATION</td>
<td>FORM 990, PAGE 6, PART VI, LINE 19</td>
<td>NO DOCUMENTS AVAILABLE TO THE PUBLIC</td>
</tr>
</tbody>
</table>
**Depreciation and Amortization**
(Including Information on Listed Property)

See separate instructions. Attach to your tax return.

**Part I**
Election To Expense Certain Property Under Section 179

**Note:** If you have any listed property, complete Part V before you complete Part I.

1. Maximum amount (see instructions) .... 1 500,000
2. Total cost of section 179 property placed in service (see instructions) ... 2
3. Threshold cost of section 179 property before reduction in limitation (see instructions) ... 3 2,000,000
4. Dollar limitation for tax year: Subtract line 3 from line 2 If zero or less, enter -0- ... 4
5. Reduction in limitation: Subtract line 3 from line 2 If zero or less, enter -0- If married filing separately, see instructions ... 5

<table>
<thead>
<tr>
<th></th>
<th>(a) Description of property</th>
<th>(b) Cost (business use only)</th>
<th>(c) Elected cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Listed property: Enter the amount from line 29 ... 7</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Total elected cost of section 179 property: Add amounts in column (c), lines 6 and 7 ... 8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Tentative deduction: Enter the smaller of line 5 or line 8 ... 9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Carryover of disqualified deduction from line 13 of your 2010 Form 4562 ... 10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Business income limitation: Enter the smaller of business income (not less than zero) or line 5 (see instructions) ... 11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Section 179 expense deduction: Add lines 9 and 10, but do not enter more than line 11 ... 12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Carryover of disqualified deduction to 2012: Add lines 9 and 10, less line 12 ... 13</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Note:** Do not use Part II or Part III below for listed property. Instead, use Part V.

**Part II**
Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions.)

14 | Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) ... 14 |
15 | Property subject to section 168(f)(1) election ... 15 |
16 | Other depreciation (including ACRS) (See instructions) ... 16 |

**Part III**
MACRS Depreciation (Do not include listed property) (See instructions.)

**Section A**
MACRS deductions for assets placed in service in tax years beginning before 2011 ...

17 | Class life ... 17 |
18 | 12-year ... 18 |
19 | 40-year ... 19 |
20 | 12-year ... 20 |
21 | 40-year ... 21 |

**Section B**—Assets Placed in Service During 2011 Tax Year Using the General Depreciation System

**Classification of property**

<table>
<thead>
<tr>
<th>(b) Month and year placed in service</th>
<th>(c) Basis for depreciation (business/investment use only—see instructions)</th>
<th>(d) Recovery period</th>
<th>(e) Convention</th>
<th>(f) Method</th>
<th>(g) Depreciation deduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>19a 3-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b 5-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c 7-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d 10-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e 15-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f 20-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>g 25-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>h Residential rental property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>i Nonresidential real property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Section C**—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System

**Classification of property**

<table>
<thead>
<tr>
<th>(b) Month and year placed in service</th>
<th>(c) Basis for depreciation (business/investment use only—see instructions)</th>
<th>(d) Recovery period</th>
<th>(e) Convention</th>
<th>(f) Method</th>
<th>(g) Depreciation deduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>20a 12-year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b 40-year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part IV**
Summary (see instructions)

21 | Listed property: Enter amount from line 28 ... 21 |
22 | Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations—see instructions ... 22 |
23 | For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs ... 23 |

For Paperwork Reduction Act Notice, see separate instructions.
**Form 4562 (2011)**

### Part V Listed Property

(Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

**Section A—Depreciation and Other Information**

**Caution:** See the instructions for limits for passenger automobiles.

<table>
<thead>
<tr>
<th>24a</th>
<th>Do you have evidence to support the business/investment use claimed?</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a)</td>
<td>Date placed in service</td>
<td>(b)</td>
<td>Business/investment percentage</td>
</tr>
<tr>
<td></td>
<td>Cost or other basis</td>
<td>(c)</td>
<td>Basis for depreciation (business/investment use only)</td>
</tr>
<tr>
<td></td>
<td>(d)</td>
<td>Recovery period</td>
<td>(e)</td>
</tr>
<tr>
<td></td>
<td>(f)</td>
<td>(g)</td>
<td>(h)</td>
</tr>
<tr>
<td></td>
<td>(j)</td>
<td>(k)</td>
<td>(l)</td>
</tr>
</tbody>
</table>

**25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions)**

**26 Property used more than 50% in a qualified business use**

**27 Property used 50% or less in a qualified business use**

| 28 A add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 |
| 29 A add amounts in column (i), line 26 Enter here and on line 7, page 1 |

**Section B—Information on Use of Vehicles**

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

| 30 Total business/investment miles driven during the year (do not include commuting miles) |
| 31 Total commuting miles driven during the year |
| 32 Total other personal (noncommuting) miles driven |
| 33 Total miles driven during the year Add lines 30 through 32 |
| 34 Was the vehicle available for personal use during off-duty hours? |
| 35 Was the vehicle used primarily by a more than 5% owner or related person? |
| 36 Is another vehicle available for personal use? |

**Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees**

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions).

| 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees? |
| 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners |
| 39 Do you treat all use of vehicles by employees as personal use? |
| 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? |
| 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) |

**Note:** If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

**Part VI Amortization**

| (a) | Description of costs |
|     | (b) Date amortization begins |
|     | (c) Amortizable amount |
|     | (d) Code section |
|     | (e) Amortization period or percentage |
|     | (f) Amortization for this year |
|     | (g) |

| 42 Amortization of costs that begins during your 2011 tax year (see instructions) |
| 43 Amortization of costs that began before your 2011 tax year |
| 44 Total. Add amounts in column (f) See the instructions for where to report |

**Form 4562 (2011)**
The following factors show that the John Locke Foundation, Inc (JLF) qualifies as a publicly supported charity under the facts and circumstances test set forth in 26 C.F.R. 1.509(a)-3

Overview of the John Locke Foundation

JLF is a 501(c)(3) educational organization that engages in public policy research. Its purpose since it was formed in 1989 has been to disseminate information and advance public understanding of a society based upon the principles of (i) individual liberty, (ii) the voluntary exchanges of a free market economy, and (iii) limited government. JLF seeks to develop and promote solutions to North Carolina’s most critical challenges. It also seeks to transform state and local government through the principles of competition, innovation, personal freedom, and personal responsibility in order to strike a better balance between the public sector and private institutions of family, faith, community, and enterprise. JLF gives priority to North Carolina state public policy issues and national issues affecting North Carolina.

JLF is one of the most successful and widely supported state-based public policy research centers in the country. It has grown from a staff of three in 1990 to a full-time staff of 21 people with five part-time and contract staff, and six interns, with annual donations from over 3200 individuals, foundations, and businesses for the 2011-2012 fiscal year. JLF continues to work hard to further broaden its public support.

On December 19, 2006, the IRS approved JLF’s request to eliminate its private foundation status. The IRS had previously approved JLF’s request in 2001 to operate as a public charity during a five-year advance-ruling period.

Meeting the Public Support Test

To be designated as a public charity, a nonprofit organization must satisfy one of two public support tests—the 1/3 public support test, or the facts and circumstances test, which requires that the organization receive at least 10% of its support from the public. JLF satisfies the facts and circumstances test.

Ten Percent Support Test—Since its inception in 1990, JLF has consistently met the 10% public support test. During its five-year advance ruling period and the years following, JLF’s public support has been as follows:

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Public Support</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 01-02</td>
<td>16.7%</td>
</tr>
<tr>
<td>FY 02-03</td>
<td>22.0%</td>
</tr>
<tr>
<td>FY 03-04</td>
<td>21.0%</td>
</tr>
<tr>
<td>FY 04-05</td>
<td>17.0%</td>
</tr>
<tr>
<td>FY 05-06</td>
<td>15.0%</td>
</tr>
<tr>
<td>FY 06-07</td>
<td>18.2%</td>
</tr>
<tr>
<td>FY 07-08</td>
<td>16.7%</td>
</tr>
<tr>
<td>FY 08-09</td>
<td>16.9%</td>
</tr>
<tr>
<td>FY 09-10</td>
<td>17.0%</td>
</tr>
<tr>
<td>FY 10-11</td>
<td>19.2%</td>
</tr>
<tr>
<td>FY 11-12</td>
<td>19.3%</td>
</tr>
</tbody>
</table>
• Additional Factors Pertinent to Membership Organizations—The John Locke Foundation, Inc. is not a membership organization. However, JLF does solicit funds from its list of supporters and mails certain of its publications to donors depending on the level of giving. Suggested levels of giving have been set at levels designed to enlist a broad cross section of interested citizens.

Organizational Structure of JLF

JLF is headed by President John Hood. Mr. Hood is responsible for the overall operation and supervision of JLF and reports to the Board of Directors. Kory Swanson is the Executive Vice President and is responsible for the day-to-day operation of JLF. Mr. Swanson reports directly to Mr. Hood. There are four divisions: General Research, Communications & Carolina Journal, Outreach, and Administration. Administration is directly aligned under Mr. Swanson’s purview. Dr. Roy Cordato serves as Vice President for General Research. Jon Ham serves as Vice President for Communications & Carolina Journal, and Becki Gray serves as Vice President for Outreach.

At the heart of all of JLF’s programming and publications is the mission to help the general public become better informed about the workings of their state and local governments and the policy issues that affect their daily lives. For example, the Foundation sends daily e-mail postings reporting news and commentary on issues such as the effectiveness of North Carolina charter schools, the adoption of a state lottery, and state budget issues.

Divisions

General Research Division

The General Research Division is headed by Vice President and Resident Scholar Dr. Roy Cordato. The Research Division publishes lengthy Policy Reports on issues such as the state budget, taxes, health care, and regulation. It also publishes shorter papers called Spotlights and medium-length papers called Regional Reports. All of the Research Division’s work is distributed to all members of the North Carolina General Assembly and other legislators, government officials, journalists, public policy makers, and interested members of the general public.

Also, members of the research staff attend many legislative and local government meetings, and work with local officials when requested, to help them with understanding public policy issues. The research staff also fields requests from citizens on public policy issues.

Communications Division

The Communications & Carolina Journal Division is headed by Jon Ham. Since its debut in 1991 as a monthly magazine, Carolina Journal has published thousands of articles on politics, education, health care, crime, taxes, and other issues. It changed to a monthly newspaper in 2000.
With a statewide readership of more than 130,000, *Carolina Journal* contains coverage and original investigative reporting on state government and the legislature, as well as special sections on local government, education, books and culture, and higher education.


Jon Ham is also responsible for JLF’s many websites. These include JohnLocke.org, CarolinaJournal.com, NCEducationAlliance.org, CenterforLocalInnovation.org, FacultyAffiliateNetwork.org, NCHistoryProject.org, as well as JLF’s five different blogs.

**Outreach Division**

JLF’s Outreach Division comprises JLF’s Headliner Luncheon Series, Shaftesbury Lecture Series, the North Carolina History Project, the Faculty Affiliate Network program, the EA Morris Emerging Leaders Program, and the Carolina Freedom Clubs.

**• Headliner Luncheon Series**

Since its inception, JLF has brought national figures to North Carolina to deliver talks on a variety of national and international policy issues. JLF now holds over 20 to 25 Headliner Luncheons each year in cities across the state—Raleigh, Greensboro, Winston-Salem, Wilmington, Charlotte, and Asheville. These luncheons are open to the public and JLF does not charge for the lunch. JLF’s luncheons will regularly draw over 100 people, and with major figures we will have over 300 people in attendance.

**• Shaftesbury Luncheon Series**

JLF’s weekly public policy luncheon series, held at JLF’s Raleigh offices, attracts 50 people per week to hear local scholars and public policy experts provide talks on a wide variety of issues. JLF holds 44 Shaftesbury luncheons each year.

**• North Carolina History Project**

JLF’s newest public service project is headed by historian Dr. Troy Kackler. The NC History Project was started with the idea to look at North Carolina history from the perspective of the positive role that free markets played in the everyday lives of North Carolinians, that ideas mattered and that the market and ideas inspired individual North Carolinians to achieve and defend liberty.

The hallmark of the project is the online history encyclopedia, *NorthCarolinaHistory.org*. This encyclopedia is written for a broad audience and is an ongoing, comprehensive, non-polemic, and informative encyclopedia for students, scholars, and history buffs. The NC History Project
also holds public lectures, will sponsor historical tours, and Dr. Kickler regularly writes historical pieces for Carolina Journal.

The North Carolina History Project also sponsors Citizen’s Constitutional Workshops concentrating on the meaning of the United States and the North Carolina Constitutions. Six workshops are held annually across the state.

• **E. A. Morris Emerging Leaders Fellowship Program**

Underwritten by the E. A. Morris Foundation and the Pope Foundation, the Morris Fellowship Program encourages committed, diverse, and principle North Carolinians to pursue greater leadership roles within their professions and communities. Morris Fellows gain the knowledge, skills, and understanding necessary to become leaders in business, nonprofit, education, government, and other areas of public service.

• **Faculty Affiliate Program**

In an effort to become more known at North Carolina’s area universities and colleges, JLF’s Faculty Affiliate Network supports informal networking opportunities for faculty and student development through internships and educational opportunities through the John Locke Foundation. Affiliate scholars have the opportunity to attend seminars, colloquia, and faculty and guest events on campus as well as having a web outlet for their research and interests. This scholars’ network builds on faculty interests and research within the classical liberal tradition. Possible disciplines include philosophy, English, journalism, political science, economics, business, history, geography, classical studies, modern languages and the natural sciences.

• **The Carolina Freedom Clubs**

There are seven regional Carolina Freedom Clubs: the Western Freedom Club, the Piedmont Freedom Club, the Triad Freedom Club, the Triangle Freedom Club, the Sandhills Freedom Club, the Southeast Freedom Club, and the Down East Freedom Club. The Freedom Clubs meet quarterly in each part of the state. The program is for JLF donors who would like to have an inside look at the workings of the John Locke Foundation, as well as getting the latest news about the state legislature.

### Programming for FY 2011–2012

JLF’s expansion has allowed it to increase significantly its public programming. It will hold over 80 public events across North Carolina and JLF expects to have over 3,000 people attend JLF’s programs. This programming will include the Headliner Luncheons, Shaftesbury Luncheons, tour stops, workshops, and other public appearances by JLF staff.

JLF will release over 60 pieces of research ranging from its short briefing papers and regional reports to its longer policy research reports.

### Conclusion
JLF is one of the most broadly supported state-based public policy research centers in the United States. Despite the fact that it does have a major donor which has contributed on average during the past five years 80% of the total monies raised for operations and salaries, The John Locke Foundation, Inc. has consistently maintained its ability to meet the facts and circumstances public support test.

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Additional Data

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