



| Part III Statement of Program Service Accomplishments (See page 41 of the instructions.)        |  | Expenses   |
|---|--|--|
| What is the organization's primary exempt purpose? <i>Foster a competitive education system</i> |  | (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts; optional for others.) |
| 28  | <i>Assist in the development of local associations to represent K-12 teachers in collective bargaining</i><br>(Grants \$ ) | 28a 25,381.-   |
| 29  | <i>Maintain website to promote competitive education industry</i><br>(Grants \$ )  | 29a 16,921.-   |
| 30  | <i>Create materials, conduct seminars re: school choice</i><br>(Grants \$ )  | 30a 14,101.-   |
| 31  | Other program services (attach schedule) (Grants \$ )  | 31a  |
| 32  | <b>Total program service expenses</b> (add lines 28a through 31a)  | <b>32 56,403.-</b>   |

| Part IV List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated. See page 41 of the instructions.) |  |   |   |  |
|--|--|---|---|--|
| (A) Name and address   | (B) Title and average hours per week devoted to position | (C) Compensation (if not paid, enter -0-) | (D) Contributions to employee benefit plans & deferred compensation | (E) Expense account and other allowances |
| <i>Myron Lieberman<br/>4401-A Conn. Ave. Wash, DC.</i>   | <i>Chairman 5</i>  | <i>-0-</i>                                | <i>-0-</i>  | <i>-0-</i>                               |
| <i>Charlene K. Haar<br/>4401-A Conn. Ave. Wash, DC.</i>  | <i>President 10</i>                                      | <i>28,000.-</i>                           | <i>-0-</i>  | <i>-0-</i>                               |
| <i>Jay Bryant<br/>4401-A Conn. Ave. Wash, DC.</i>  | <i>Secretary .5</i>                                      | <i>-0-</i>                                | <i>-0-</i>  | <i>-0-</i>                               |

| Part V Other Information (Note the attachment requirement in General Instruction V, page 14.) |  | Yes | No |
|---|--|-----|----|
| 33  | Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity   |     | X  |
| 34  | Were any changes made to the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.  |     | X  |
| 35  | If the organization had income from business activities, such as those reported on lines 2, 6, and 7 (among others), but not reported on Form 990-T, attach a statement explaining your reason for not reporting the income on Form 990-T. |     | X  |
| a   | Did the organization have unrelated business gross income of \$1,000 or more or 6033(e) notice, reporting, and proxy tax requirements?   |     | X  |
| b   | If "Yes," has it filed a tax return on Form 990-T for this year?   |     | X  |
| 36  | Was there a liquidation, dissolution, termination, or substantial contraction during the year? (If "Yes," attach a statement.)   | X   |    |
| 37a   | Enter amount of political expenditures, direct or indirect, as described in the instructions. ▶ <b>37a</b> <i>N/A</i>  |     | X  |
| b   | Did the organization file Form 1120-POL for this year?   |     | X  |
| 38a   | Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still unpaid at the start of the period covered by this return?                    |     | X  |
| b   | If "Yes," attach the schedule specified in the line 38 instructions and enter the amount involved. <b>38b</b>  |     | X  |
| 39  | 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 9 <b>39a</b>  |     | X  |
| b   | Gross receipts, included on line 9, for public use of club facilities <b>39b</b>   |     | X  |
| 40a   | 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911 ▶ <i>-0-</i> ; section 4912 ▶ <i>-0-</i> , section 4955 ▶ <i>-0-</i>  |     | X  |
| b   | 501(c)(3) and (4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach an explanation.    |     | X  |
| c   | Amount of tax imposed on organization managers or disqualified persons during the year under 4912, 4955, and 4958 ▶ <i>-0-</i>   |     | X  |
| d   | Enter: Amount of tax on line 40c, above, reimbursed by the organization ▶ <i>-0-</i>   |     | X  |
| 41  | List the states with which a copy of this return is filed. ▶   |     |    |
| 42  | The books are in care of ▶ <i>Education Policy</i><br>Located at ▶ <i>4401-A Connecticut Ave. N.</i>   |     |    |
| 43  | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ and enter the amount of tax-exempt interest received or  |     |    |

Please Sign Here

Under penalties of perjury, I declare that I have examined this return and believe it is true, correct, and complete. Declaration of preparer (other than the taxpayer) is based on information furnished by the taxpayer. *Charlene K. Haar*  
Signature of officer  
*Charlene K. Haar, President*  
Type or print name and title

Paid Preparer's Use Only

Preparer's signature  
Firm's name (or yours if self-employed), address, and ZIP + 4



**Part III Statements About Activities** (See page 2 of the instructions.)

|   | Yes | No |
|---|-----|----|
| <b>1</b> During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B) . . . . .  |     | X  |
| Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.   |     |    |
| <b>2</b> During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) |     |    |
| <b>a</b> Sale, exchange, or leasing of property? . . . . .  |     | X  |
| <b>b</b> Lending of money or other extension of credit? . . . . .   |     | X  |
| <b>c</b> Furnishing of goods, services, or facilities? . . . . .  |     | X  |
| <b>d</b> Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? <i>See p. 2 Form-EZ</i> . . . . .  | X   |    |
| <b>e</b> Transfer of any part of its income or assets? . . . . .  |     | X  |
| <b>3a</b> Do you make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments.) . . . . .  |     | X  |
| <b>b</b> Do you have a section 403(b) annuity plan for your employees? . . . . .  |     | X  |
| <b>4</b> Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds? . . . . .  |     | X  |

**Part IV Reason for Non-Private Foundation Status** (See pages 3 through 6 of the instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5**  A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6**  A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7**  A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8**  A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9**  A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶ \_\_\_\_\_
- 10**  An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a**  An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b**  A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12**  An organization that normally receives: **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13**  An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in **(1)** lines 5 through 12 above; or **(2)** section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

| (a) Name(s) of supported organization(s) | (b) Line number from above |
|--|----------------------------|
|  |                            |
|  |                            |

- 14**  An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.**

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

| Calendar year (or fiscal year beginning in) . ▶  | (a) 2002 | (b) 2001 | (c) 2000 | (d) 1999 | (e) Total   |
|--|----------|----------|----------|----------|-------------|
| <b>15</b> Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) . . . . .   | 22521    | 25512    | 230220   | 341138   | 619,391     |
| <b>16</b> Membership fees received . . . . .   |          |          |          |          |             |
| <b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose . . . . .  | 2811     | 1968     | 13872    | 2865     | 21,516      |
| <b>18</b> Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 . . . . .   | 1122     | 7068     | 8252     | 2934     | 19,376      |
| <b>19</b> Net income from unrelated business activities not included in line 18 . . . . .  |          |          |          |          |             |
| <b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf. . . . .  |          |          |          |          |             |
| <b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge. . . . .  |          |          |          |          |             |
| <b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets . . . . .   |          |          |          |          |             |
| <b>23</b> Total of lines 15 through 22. . . . .  | 26454    | 34548    | 252344   | 346937   | 660283      |
| <b>24</b> Line 23 minus line 17. . . . .   | 23643    | 32580    | 238472   | 344077   | 638772      |
| <b>25</b> Enter 1% of line 23 . . . . .  | 265      | 345      | 2523     | 3469     |             |
| <b>26 Organizations described on lines 10 or 11:</b> a Enter 2% of amount in column (e), line 24. . . . . ▶  |          |          |          |          | 26a 12775   |
| b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts ▶   |          |          |          |          | 26b 408,000 |
| c Total support for section 509(a)(1) test: Enter line 24, column (e) . . . . . ▶  |          |          |          |          | 26c 638772  |
| d Add: Amounts from column (e) for lines: 18, 19376 19 22 408,000 26b 408,000 . . . . . ▶  |          |          |          |          | 26d 427376  |
| e Public support (line 26c minus line 26d total) . . . . . ▶   |          |          |          |          | 26e 211396  |
| f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) . . . . . ▶   |          |          |          |          | 26f 33 %    |
| <b>27 Organizations described on line 12:</b> a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year:<br>(2002) . . . . . (2001) . . . . . (2000) . . . . . (1999) . . . . .<br>b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:<br>(2002) . . . . . (2001) . . . . . (2000) . . . . . (1999) . . . . .<br>c Add: Amounts from column (e) for lines: 15 _____ 16 _____<br>17 _____ 20 _____ 21 _____ . . . . . ▶ |          |          |          |          | 27c N/A     |
| d Add: Line 27a total . . . . . and line 27b total . . . . . ▶   |          |          |          |          | 27d N/A     |
| e Public support (line 27c total minus line 27d total). . . . . ▶  |          |          |          |          | 27e N/A     |
| f Total support for section 509(a)(2) test: Enter amount from line 23, column (e). . . . . ▶   | 27f N/A  |          |          |          |             |
| g Public support percentage (line 27e (numerator) divided by line 27f (denominator)). . . . . ▶  |          |          |          |          | 27g N/A %   |
| h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)). ▶  |          |          |          |          | 27h N/A %   |
| <b>28 Unusual Grants:</b> For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15. <b>NONE</b>  |          |          |          |          |             |

**Part V Private School Questionnaire** (See page 7 of the instructions.)

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

|            |  | Yes | No |
|------------|--|-----|----|
| <b>29</b>  | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? . . . . .  |     |    |
| <b>30</b>  | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? . . . . .   |     |    |
| <b>31</b>  | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? . . . . .<br>If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....<br>..... |     |    |
| <b>32</b>  | Does the organization maintain the following:  |     |    |
| <b>a</b>   | Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . .  |     |    |
| <b>b</b>   | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? . . . . .  |     |    |
| <b>c</b>   | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? . . . . .  |     |    |
| <b>d</b>   | Copies of all material used by the organization or on its behalf to solicit contributions? . . . . .   |     |    |
|            | If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....   |     |    |
| <b>33</b>  | Does the organization discriminate by race in any way with respect to:   |     |    |
| <b>a</b>   | Students' rights or privileges? . . . . .  |     |    |
| <b>b</b>   | Admissions policies? . . . . .   |     |    |
| <b>c</b>   | Employment of faculty or administrative staff? . . . . .   |     |    |
| <b>d</b>   | Scholarships or other financial assistance? . . . . .  |     |    |
| <b>e</b>   | Educational policies? . . . . .  |     |    |
| <b>f</b>   | Use of facilities? . . . . .   |     |    |
| <b>g</b>   | Athletic programs? . . . . .   |     |    |
| <b>h</b>   | Other extracurricular activities? . . . . .  |     |    |
|            | If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....  |     |    |
| <b>34a</b> | Does the organization receive any financial aid or assistance from a governmental agency? . . . . .  |     |    |
| <b>b</b>   | Has the organization's right to such aid ever been revoked or suspended? . . . . .<br>If you answered "Yes" to either 34a or b, please explain using an attached statement.  |     |    |
| <b>35</b>  | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation . . . . .  |     |    |

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See page 9 of the instructions.)  
(To be completed **ONLY** by an eligible organization that filed Form 5768)

*None*

Check **a**  if the organization belongs to an affiliated group. Check **b**  if you checked "a" and "limited control" provisions apply

**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

|   | (a)<br>Affiliated group<br>totals | (b)<br>To be completed<br>for ALL electing<br>organizations |
|---|-----------------------------------|---|
| <b>36</b> Total lobbying expenditures to influence public opinion (grassroots lobbying) . . . . .   | <i>None</i>                       | <i>None</i>   |
| <b>37</b> Total lobbying expenditures to influence a legislative body (direct lobbying) . . . . .   |                                   |   |
| <b>38</b> Total lobbying expenditures (add lines 36 and 37) . . . . .   |                                   |   |
| <b>39</b> Other exempt purpose expenditures . . . . .   |                                   |   |
| <b>40</b> Total exempt purpose expenditures (add lines 38 and 39). . . . .  |                                   |   |
| <b>41</b> Lobbying nontaxable amount. Enter the amount from the following table—<br><b>If the amount on line 40 is—</b> <b>The lobbying nontaxable amount is—</b> |                                   |   |
| Not over \$500,000 . . . . . 20% of the amount on line 40 . . . . .   | <i>None</i>                       | <i>None</i>   |
| Over \$500,000 but not over \$1,000,000 . . . \$100,000 plus 15% of the excess over \$500,000   |                                   |   |
| Over \$1,000,000 but not over \$1,500,000 . . \$175,000 plus 10% of the excess over \$1,000,000   |                                   |   |
| Over \$1,500,000 but not over \$17,000,000 . \$225,000 plus 5% of the excess over \$1,500,000   |                                   |   |
| Over \$17,000,000 . . . . . \$1,000,000   |                                   |   |
| <b>42</b> Grassroots nontaxable amount (enter 25% of line 41) . . . . .   |                                   |   |
| <b>43</b> Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36 . . . . .  |                                   |   |
| <b>44</b> Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38 . . . . .  | <i>None</i>                       | <i>None</i>   |

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720.

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
See the instructions for lines 45 through 50 on page 11 of the instructions.)

| Calendar year (or<br>fiscal year beginning in) ▶         | Lobbying Expenditures During 4-Year Averaging Period |             |             |             |              |
|--|--|-------------|-------------|-------------|--------------|
|  | (a)<br>2003  | (b)<br>2002 | (c)<br>2001 | (d)<br>2000 | (e)<br>Total |
| <b>45</b> Lobbying nontaxable amount. . . . .            |  |             |             |             | <i>-0-</i>   |
| <b>46</b> Lobbying ceiling amount (150% of line 45(e)).  |  |             |             |             | <i>-0-</i>   |
| <b>47</b> Total lobbying expenditures . . . . .          |  |             |             |             | <i>-0-</i>   |
| <b>48</b> Grassroots nontaxable amount . . . . .         |  |             |             |             | <i>-0-</i>   |
| <b>49</b> Grassroots ceiling amount (150% of line 48(e)) |  |             |             |             | <i>-0-</i>   |
| <b>50</b> Grassroots lobbying expenditures . . . . .     |  |             |             |             | <i>-0-</i>   |

*None*

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions.)

*N/A*

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

|   | Yes | No | Amount     |
|---|-----|----|------------|
| <b>a</b> Volunteers . . . . .   |     |    |            |
| <b>b</b> Paid staff or management (Include compensation in expenses reported on lines c through h.) . . . . . |     |    |            |
| <b>c</b> Media advertisements . . . . .   |     |    |            |
| <b>d</b> Mailings to members, legislators, or the public . . . . .  |     |    |            |
| <b>e</b> Publications, or published or broadcast statements . . . . .   |     |    |            |
| <b>f</b> Grants to other organizations for lobbying purposes . . . . .  |     |    |            |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body . . . . . |     |    |            |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means . . . . .     |     |    |            |
| <b>i</b> Total lobbying expenditures (Add lines c through h.)   |     |    | <i>-0-</i> |

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.





Attachment to Form 990-EZ 2003  
Education Policy Institute  
Employer ID # 23-7442269

**Part V – Other information**

**Line 36: Was there a liquidation, dissolution, termination, or substantial contraction during the year? (If “Yes,” attach a statement.)**

There was substantial contraction to the activities, especially fundraising for and program services rendered by the Education Policy Institute during 2003 for the reason that the individual serving as president, Charlene K. Haar, enrolled in graduate school to work on her Ph.D.